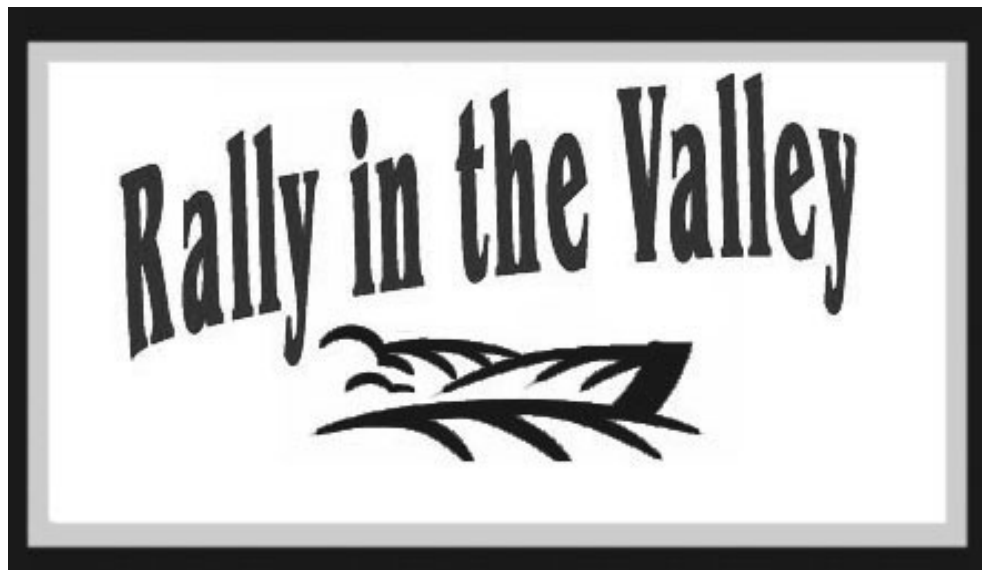




**LEAGUE OF WOMEN VOTERS
OF CALIFORNIA**

CONVENTION 2007

WORKBOOK



MAY 17-20, 2007

**DOUBLETREE HOTEL BAKERSFIELD
3100 CAMINO DEL RIO COURT
BAKERSFIELD, CA 93308**

Hosted by the League of Women Voters of Bakersfield

PAST STATE PRESIDENTS

1920-22	Mrs. Frank C. Law
1922-25	Miss Marion Delaney
1925-27	Mrs. H.H. Koons
1927-29	Alice Burr
1929-31	Mrs. J.C. Whitman
1931-33	Mrs. O.S. Barnum
1933-37	Mrs. Paul Eliel
1937-38	Mrs. Carl Voss
1938-41	Mrs. Warner Clark
1941-43	Mrs. Charles A. MacLean
1943-45	Mrs. James Scarborough
1945-47	Mrs. George Scheer
1947-49	Mrs. Samuel May
1949-51	Mrs. Pauline Ploesner
1951-53	Mrs. Winston Crouch
1953-55	Mrs. Harry Williams
1955-57	Mrs. Paul Holmer
1957-59	Mrs. Robert Zurbach
1959-61	Mrs. Lawrence Spear
1961-63	Margaret Hayes Parsons (Mrs. Robert)
1963-65	Mrs. William Irvine
1965-67	Mrs. Russel L. Stockwell
1967-69	Mrs. John O. Ahern
1969-71	Anne Rudin (Mrs. Edward)
1971-73	Mrs. Walter Schuiling
1973-75	Mrs. Kenneth Kaplan
1975-77	Dorothy Kellner (Mrs. Martin)
1977-79	Joan Rich (Mrs. Dan)
1979-81	Susan F. Rice
1981-83	Kenni Friedman
1983-85	Mary Jane Merrill
1985-87	Linda Broder
1987-89	Carol Federighi
1989-91	Carole Wagner Vallianos
1991-93	Robyn Prud'homme-Bauer
1993-95	Marlys Robertson
1995-97	Fran Packard
1997-99	Karyn Gill
1999-01	Gail Dryden
2001-03	Barbara Inatsugu
2003-05	Jacqueline Jacobberger

League of Women Voters of California
Convention 2007
"Rally in the Valley"
May 18-20, 2007
Doubletree Hotel Bakersfield, Bakersfield, CA

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LEAGUE OF WOMEN VOTERS MISSION

The **League of Women Voters**, a nonpartisan political organization, encourages informed and active participation in government, works to increase understanding of major public policy issues, and influences public policy through education and advocacy.

Visions, Beliefs and Intentions

The goal of the League of Women Voters is to empower citizens to shape better communities worldwide.

The League of Women Voters of California is a nonpartisan political membership organization, which:

- acts after study and member agreement to achieve solutions in the public interest on key community issues at all government levels
- builds participation in the democratic process.
- engages communities in promoting positive solutions to public policy issues through education and advocacy.

The **League of Women Voters Education Fund** is a nonpartisan public policy educational organization, which:

- builds participation in the democratic process.
- studies key community issues at all government levels in an unbiased manner.
- enables people to seek positive solutions to public policy issues through education and conflict management.

We believe in:

- respect for individuals.
- the value of diversity.
- the empowerment of the grassroots, both within the League and in communities.
- the power of collective decision making for the common good.

We will:

- act with trust, integrity and professionalism.
- operate in an open and effective manner to meet the needs of those we serve, both members and the public.
- take the initiative in seeking diversity in membership.
- acknowledge our heritage as we seek out path to the future.

Welcome to Bakersfield

LWVC Convention 2007

"Rally in the Valley"

May 18-20, 2007

Doubletree Hotel Bakersfield

3100 Camino Del Rio Court, Bakersfield, CA 93308

2005-2007 LWVC BOARD

OFFICERS

President	Jackie Jacobberger
Executive Vice President	Donna Chipps
Secretary	Wendy Phillips
Treasurer	Susan Wilson
Education Fund Chair	Robbie Davis

DIRECTORS

Communications	Kate Quick	Natural Resources	Charolette Fox
Government	Chris Carson	Social Policy	Julie Rajan
Legislation	John Sullivan	Voter Service	Sharon Wallace
Member Services	Beverly King		

OFF-BOARD PROGRAM DIRECTORS

Air Quality	Dee Sabiston
Campaign Financing	Donna Chipps
Community College System	Helene Lecar
Education	Barbara Inatsugu
Election Systems	Ray Bennett
Health Care	Barbara Storey
Juvenile Justice/Dependency	Pat Kuhi
Land Use	Ora Huth
Mental Health Care	Mary-Evelyn Bryden
Public Libraries	Karen Butter
Reproductive Choices	Sheila Hoff
State and Local Finances	Anne Henderson
Water and Agriculture	Roberta Borgonovo
Water and Agriculture	Polly Smith

CONVENTION STEERING COMMITTEE

LWVC 62nd Convention "Rally in the Valley"

The League of Women Voters of Bakersfield is pleased to be the host for Convention 2007.

Renee Nelson	Convention Steering Committee Chair	LWV Bakersfield
Lois Chaney	Volunteer Coordinators	LWV Bakersfield
Sharon Miller	Volunteer Coordinators	LWV Bakersfield
Diane Williams	President	LWV Bakersfield
Donna Chipps	Executive Vice President	LWV California
Jill Kaiser Newcom	Executive Director	LWV California

The steering committee extends a warm thank you to the volunteers from Bakersfield and the Management Training Advisors throughout California who will help make your convention experience memorable.

AGENDA AT A GLANCE*

* Tentative. Complete agenda, to be proposed for adoption, will be distributed with registration materials at the convention.

Thursday, May 17, 2007	
10:00 a.m.–5:00 p.m.	LWVC Board of Directors Meeting
1:00 p.m.–5:00 p.m.	Neighborhood Association Election Training
1:00 p.m.–4:00 p.m.	Field Trip to Kern County Water Agency
4:00 p.m.–8:00 p.m.	Marketplace open
5:00 p.m.–8:00 p.m.	Registration
6:00 pm.–8:00 p.m.	Smart Voter Dinner
8:30 p.m.–11:00 p.m.	Caucuses
Friday, May 18, 2007	
7:30 a.m.–6:00 p.m.	Marketplace open
7:30 a.m.–5:00 p.m.	Registration open
7:00 a.m.–8:30 a.m.	Caucuses
8:45 a.m.–9:45 a.m.	Delegate Briefings
	Parliamentary Briefing
10:00 a.m.–11:45 noon	PLENARY SESSION <i>Organization of Convention</i> <i>Nominating Committee Report</i> <i>Treasurer's Report</i> <i>Presentation of Proposed Budget</i>
12:15 p.m.–1:30 p.m.	Luncheon: Speaker, Noel Perry, Next Ten
1:45 p.m.–3:15 p.m.	PLENARY SESSION <i>Presentation of Proposed Program</i> <i>Notice of intent to move consideration of not-recommended program</i>
3:30 p.m. –5:00p.m.	Workshops: Session I.....
6:30 p.m. –8:30 p.m.	LWV Bakersfield Dinner: Crystal Palace
8:30 p.m.–11:00 p.m.	Caucuses Q & A Sessions

Saturday, May 19, 2007	
7:30 a.m.–6:00 p.m.	Marketplace open
7:00 a.m.–5:00 p.m.	Registration open
7:30 a.m.–8:45 a.m.	Breakfast: <i>Meeting the Challenge recognition</i>
7:00 a.m.–8:30 a.m.	Caucuses
7:45 a.m. –8:45 a.m.	Delegate Briefings
	Parliamentary Q & A
9:00 a.m.–11:45 noon	PLENARY SESSION <i>Roll Call of Local Leagues</i> <i>Motions to adopt Proposed Program</i> <i>Motions to consider Not-recommended Program</i> <i>360° View of Membership</i>
12:15 p.m.–1:30 p.m.	Luncheon: Speaker, Secretary of State Debra Bowen
1:45 p.m.–3:15 p.m.	PLENARY SESSION <i>Bylaws Presentation/Debate/Adoption</i> <i>Budget Discussion/Debate</i> <i>Program Debate</i>
3:45 p.m. deadline	Resolutions Expressing the Will of the Convention
3:30 p.m.–5:00 p.m.	Workshops: Session II
6:00 p.m.–7:00 p.m.	Reception
7:00 p.m.–9:00 p.m.	Banquet: Speaker, Dolores Huerta
9:30 p.m.–11:00 p.m.	Caucuses Q & A Sessions Budget Adjustment Committee meeting Resolutions Committee meeting
Sunday, May 20, 2007	
7:30 a.m.–3:30 a.m.	Marketplace open
7:30 a.m.–9:00 a.m.	Registration open
7:30 a.m.–8:45 a.m.	Breakfast Option 1: <i>Delegate Networking</i> Breakfast Option 2: <i>Local League and ILO Presidents</i>
7:00 a.m.-8:30 a.m.	Caucuses
7:45 a.m.-8:45 a.m.	Delegate briefings
9:00 a.m.–11:45 a.m.	PLENARY SESSION <i>Program Debate/Adoption</i> <i>Budget Debate/Adoption</i> <i>Presentation of Will of the Convention Resolutions</i>
12:15 p.m.-1:30p.m.	Lunch: Speaker, Trudy Schafer, LWVC Program Director & Advocate
1:15 p.m.-3:00p.m.	PLENARY SESSION <i>Will of the Convention Resolutions Debate/Adoption</i> <i>Election of Officers/Directors/Nominating Committee</i> <i>Invitations to Council 2008 and Convention 2009</i>
3:00 p.m.	Convention adjourns

HOTEL AND TRANSPORTATION INFORMATION

DOUBLETREE INN

3100 Camino Del Rio Court
Bakersfield, CA 93308
Phone: 661-323-7111
Toll Free: 1-800-222-TREE

Hotel Reservations

Room rates are \$89 per night for single or double occupancy. All taxes are additional. This rate has been extended as long as these rooms are available. On check in, please advise the hotel that you are part of the League of Women Voters Convention to verify you are receiving the convention rate and are included in our block of rooms.

Reservations may be made by phone, online or with the form in the registration packet. Cancellations must be made 72 hours in advance or arrival.

Transportation Options:

By Air:

Meadows Field offers daily flights to and from Los Angeles and San Francisco on United Express. There is a complimentary hotel shuttle available to and from the airport.

By Train:

Amtrak service is available directly into Bakersfield on a daily basis from both San Francisco and Sacramento.

By Automobile:

From Northern California on I-5:

Take exit 257 for CA-58 toward
Keep left at the fork, follow signs for CA-58 E/Bakersfield
Turn left at CA-58
Turn right at Enos Ln
Turn left at Rosedale Hwy
Turn right at Camino Del Rio Ct

From Northern California on US-99:

Take exit 26 for Rosedale Hwy/CA-178 E/CA-58 W toward Downtown
Turn right at Rosedale Hwy
Turn left at Camino Del Rio Ct

From Southern California on I-5:

Slight left at CA-99 N (signs for CA-99 N/Bakersfield/Fresno)
Take exit 26A for Rosedale Hwy/CA-58 W/CA-178 E toward Downtown
Keep left at the fork, follow signs for CA-58 W/Buttontonwillow
Turn left at Rosedale Hwy
Turn left at Camino Del Rio Ct

LOCAL LEAGUE MEMBERSHIP

As of January 31, 2007

League ID	League	Individual	National	Honorary	First Household	Half Household	Student	Total
CA092	LWV of Alameda	45	4	1	15	15	1	81
CA001	LWV of Bakersfield	73	0	1	31	33	5	143
CA086	LWV of Beach Cities	94	2	1	5	7	0	109
CA099	LWV of Benicia	27	5	0	4	4	0	40
CA002	LWV of Berkeley, Albany & Emeryville	277	41	3	35	35	8	399
CA003	LWV of Beverly Hills	88	3	2	8	8	0	109
CA004	LWV of Butte County	108	13	0	16	17	0	154
CA000	LWV of California	13	90	0	3	1	0	107
CA038	LWV of Capistrano Bay	56	10	0	19	19	0	104
CA063	LWV of Central Orange Co.	33	28	0	7	8	0	76
CA017	LWV of Claremont	171	5	4	21	24	0	225
CA088	LWV of Cupertino-Sunnyvale	73	18	0	13	14	0	118
CA060	LWV of Davis	71	19	0	5	9	1	105
CA046	LWV of Diablo Valley	146	68	1	15	17	1	248
CA065	LWV of Downey	36	1	0	3	3	0	43
CA057	LWV of East San Diego County	45	18	4	7	8	0	82
CA052	LWV of East San Gabriel Valley	26	1	0	5	5	0	37
CA087	LWV of Eastern Sierra	25	7	0	2	2	0	36
CA098	LWV of El Dorado County	28	9	0	3	3	0	43
CA064	LWV of Escondido	51	14	0	10	11	0	86
CA058	LWV of Fremont/Newark/Union	74	17	0	22	22	0	135
CA005	LWV of Fresno	131	13	1	20	21	0	186
CA006	LWV of Glendale-Burbank	50	2	2	7	8	0	69
CA056	LWV of Humboldt County	131	9	0	20	16	0	176
CA048	LWV of Livermore-Amador	47	9	2	15	16	0	89
CA007	LWV of Long Beach Area	85	2	5	2	3	0	97
CA068	LWV of Los Altos-Mt. View	161	17	3	37	38	0	256
CA008	LWV of Los Angeles	347	42	23	23	21	1	457
CA019	LWV of Marin County	198	48	1	9	9	0	265
CA009	LWV of Marysville-Yuba City	31	4	0	0	1	0	36
CA094	LWV of Mendocino County	41	10	1	7	8	0	67
CA050	LWV of Merced County	44	2	0	9	10	0	65
CA011	LWV of Monterey Peninsula	159	18	5	27	28	0	237
CA072	LWV of N. Coast San Diego	189	31	3	26	26	0	275

League ID	League	Individual	National	Honorary	First Household	Half Household	Student	Total
CA024	LWV of North & Central San Mateo Co.	180	35	6	16	16	0	253
CA061	LWV of North Orange Co.	106	8	0	14	14	3	145
CA044	LWV of Northwest Riverside Co.	55	16	0	1	1	0	73
CA013	LWV of Oakland	222	21	9	21	23	3	299
CA071	LWV of Orange Coast	140	70	3	14	15	0	242
CA015	LWV of Palo Alto	190	34	13	30	30	1	298
CA051	LWV of Palos Verdes Peninsula	66	6	3	7	9	0	91
CA016	LWV of Pasadena Area	195	9	15	42	42	2	305
CA033	LWV of Piedmont	136	10	1	24	23	0	194
CA069	LWV of Redding Area	46	11	1	0	0	0	58
CA018	LWV of Sacramento County	149	67	17	18	22	1	274
CA045	LWV of San Bernardino	59	5	0	6	9	0	79
CA021	LWV of San Diego	293	120	16	49	51	0	529
CA022	LWV of San Francisco	128	115	8	2	2	0	255
CA028	LWV of San Joaquin County	62	16	0	7	7	0	92
CA023	LWV of San Jose/Santa Clara	118	68	3	9	16	0	214
CA073	LWV of San Luis Obispo County	128	18	2	34	37	2	221
CA025	LWV of Santa Barbara	210	30	9	20	20	0	289
CA080	LWV of Santa Cruz County	63	32	0	3	3	0	101
CA079	LWV of Santa Maria Valley	60	7	1	6	8	0	82
CA026	LWV of Santa Monica	71	6	2	17	16	1	113
CA014	LWV of Sonoma County	134	54	1	28	30	0	247
CA047	LWV of South San Mateo	129	55	1	12	12	0	209
CA032	LWV of Stanislaus County	84	14	0	32	36	1	167
CA095	LWV of SW Riverside County	16	0	1	4	2	0	23
CA059	LWV of SW Santa Clara Valley	126	14	4	19	25	0	188
CA053	LWV of The Eden Area	89	16	1	15	14	2	137
CA020	LWV of The Salinas Valley	36	9	2	5	5	0	57
CA074	LWV of Torrance	39	2	0	19	22	0	82
CA042	LWV of Tulare County	24	10	0	4	5	0	43
CA066	LWV of Ventura County	148	33	2	19	19	1	222
CA034	LWV of West Contra Costa Co.	67	28	0	2	2	0	99
CA093	LWV of Western Nevada County	63	13	0	12	15	0	103
CA049	LWV of Whittier	46	1	4	4	4	0	59
CA089	LWV of Woodland	33	0	0	4	4	0	41
	Total	6885	1533	188	970	1029	34	10639

CONVENTION RULES AND PROCEDURES 2007

Adoption of the Convention Rules

A motion to adopt the convention rules will be made at the opening plenary session. Amendments may be offered at this time and require a majority vote to adopt.

The convention rules, as proposed or amended, require a two-thirds vote for adoption.

To suspend a rule at a later time requires a two-thirds vote.

Adoption of the Order of Business

A motion to adopt the order of business will be made at the opening plenary session, following the adoption of the convention rules.

The proposed order of business may be amended by a majority vote before it is adopted and requires a majority vote for adoption.

To change the order of business after adoption requires a two-thirds vote.

PROPOSED CONVENTION RULES

1. **ADMISSION** to the convention shall be limited to persons displaying authorized badges. Badges must be worn at all meetings of the convention.
2. **SEATING.** Only delegate members may sit in the delegate area. Observers, other non-voting members, and visitors shall sit in other areas as designated. Although persons may enter the plenary room after the meeting has begun, no one shall be seated during an address.
3. **VOTING.** Only accredited local League delegates, local League and ILO presidents or their alternates, and members of the LWVC board may vote.
4. **ALTERNATES.** If a delegate is taken ill, or due to an emergency is forced to give up delegate status, the delegate's badge must be turned in to the registration committee chair immediately, so an alternate, if available, can replace the delegate. The alternate must obtain the proper badge from the registration committee chair and the change must be noted. The original delegate may regain delegate status by repeating the above procedure.

A delegate who temporarily leaves the meeting hall may not relinquish his/her badge to an alternate to vote in his/her stead.

5. **OBSERVERS.** Each authorized Member-at-Large (MAL) unit may be represented at convention by an official observer.
6. **VISITORS.** Other League members or nonmembers may attend as visitors and may observe all convention meetings and other events where space permits. They do not participate in discussion or vote.

7. PRIVILEGE OF THE FLOOR. Past state presidents, national board members, state board nominees, budget and nominating committee chairs, official observers, consultants, and committee members shall be extended the privilege of the floor. This includes participation in discussion and debate, but NOT in voting.
8. DEBATE AND DISCUSSION.
 - a) Anyone addressing the convention shall use a microphone.
 - b). Upon recognition by the chair, the speaker shall state her/his name and League.
 - c) During debate on a motion, no person may speak more than once on that question until all others who wish to speak have done so. No person shall speak more than twice on the same motion.
 - d) Debate shall be limited to two minutes for each speaker. The chair is authorized to shorten or extend the time as deemed necessary.
 - e) During free discussion, the rules for formal debate do not apply, but remarks should be limited to no more than two minutes. No motions are allowed during free discussion.
9. MOTIONS. Main motions, or amendments of substantial length, must be in writing on forms provided by the ushers. Give the original and two copies to a page for delivery to the chair, the secretary and the viewgraph operator. The last copy shall be retained by the maker of the motion.
10. MOTIONS OR REQUESTS THAT INTERRUPT THE SPEAKER. Delegates who wish to interrupt the speaker with motions such as points of order, parliamentary inquiry, personal privilege, or requests for information may use a red card at any microphone. (See *Parliamentary Procedure at a Glance* for motions that may interrupt.) Speakers shall first consult the parliamentary aide stationed at the microphone to determine whether use of the red card is appropriate. A red card may not be used for discussion or debate or to make any other motion.
11. PRESENTATION AND ADOPTION OF PROGRAM. The procedure shall be as follows:
 - a) At the plenary meeting on Friday, the proposed LWVC program for 2007–09 shall be presented by members of the LWVC board. No questions, motions, or debate are in order at this time. Delegates will then have one minute to announce their intent to move for consideration not-recommended items in order to inform delegates of areas of interest. No questions, motions, or debate are in order at this time.
 - b) At the plenary meeting on Saturday, at the time indicated in the order of business, members of the LWVC board shall move for adoption of the proposed program, as it appears in the *Convention Workbook*. There may be questions for clarification, with the response limited to one minute, but no debate or motions on these items will be in order. The proposed program has two sections: LWVC Positions, and LWVC Issues for Education and Advocacy.
 - c) Delegates may then move consideration of program items that are not recommended by the board, but that have submitted by local Leagues and received by the deadline set by the LWVC board, in accord with the bylaws. Items must be listed in the *Convention Workbook* and the wording must be that contained in the workbook list.

- d) A delegate who moves consideration of an item that has not been recommended by the LWVC board may make a statement of no longer than three minutes explaining the reason for moving consideration. There may be questions for clarification, with the response limited to one minute, but no debate or motions on these items will be in order at this time.
 - e) After all the not-recommended items have been offered, the vote for consideration shall be taken in the order in which the items were presented for consideration
 - f). Announcement of the vote result shall be made immediately following the vote on each item and before a vote is taken on a subsequent item.
 - g) A majority vote is required to grant consideration of not-recommended items. Items that receive a majority vote are automatically before the convention for adoption without further motion.
 - h) If a not-recommended item is voted consideration, a delegate may request a statement from the LWVC board, limited to three minutes, giving its reasons for not recommending it.
 - i) Amendments. Wording of all items (recommended and not-recommended) may be amended during program discussion and debate at the time specified in the order of business. A recommended item may not be enlarged by amendment. The proposal must be presented as a not-recommended item.
 - j) Adoption of Program. Adoption of program takes place as specified in the order of business. Items for the program will be voted on in the following order:
 - 1) Recommended items in the order in which they were presented. A majority vote is required to adopt recommended items.
 - 2) Not-recommended items in the order in which they were granted consideration. A three-fifths vote is required to adopt not-recommended items.
 - k) During the times specified in the agenda for program discussion and program debate, the chair will divide the time equally among the program items that have been granted consideration.
12. BUDGET ADOPTION. A balanced LWVC budget must be adopted by the convention delegates. A recommendation to increase or decrease income must be accompanied by a corresponding increase or decrease in expenditures. A recommendation to increase or decrease expenditures must be accompanied by a corresponding increase or decrease in income. The budget adjustment committee will be prepared to assist delegates.
13. RESOLUTIONS. Motions expressing the Will of the Convention must be submitted to the secretary as soon as possible, and no later than Saturday, May 19 at 3:30 p.m. following the close of the afternoon plenary session. The following procedure will be required:
- a. The resolutions committee will be appointed by the chair on Friday, May 18. It will be composed of the parliamentarian, two members of the LWVC board, and two other delegates. The program director/advocate will serve in an advisory role. The committee will evaluate the Resolutions to Express the Will of the Convention.

- b. The resolutions committee will on meet Saturday following the banquet and at 7:00 a.m. on Sunday to screen submitted resolutions. Location of the resolutions committee meetings will be announced. Sponsors may attend as may other interested delegates.
 - c. Resolutions to Express the Will of the Convention are not intended to expand or modify the procedure described in Rule 11 for adoption of positions or Issues for Education and Advocacy. The following criteria will be used to judge the appropriateness of proposed resolutions.
Resolutions
 - should be within League rogram
 - should not circumvent the program process
 - should involve a single, short term action
 - should deal with topical, current issues
 - should have minimum LWVC budgetary impact
 - should be pertinent to California.
 - d. The committee will screen, make findings, and have motions at the podium in time for the motions to be introduced during the Sunday morning plenary meeting. Presenters of Will of the Convention motions should meet at the podium at 8:45 a.m. prior to the opening of the morning session.
 - e. The Sunday morning presentation of appropriate Will of the Convention motions may not exceed two minutes. No debate is permitted at this time. The Chair may reduce as well as extend the time.
 - f. Debate and vote on motions deemed appropriate by the resolutions committee will take place on Sunday afternoon at the time specified. Will of the Convention motions are main motions and follow the standard parliamentary rules governing motions. Adoption requires a majority vote. The convention delegates may override, by a two-thirds vote, the decision of the resolutions committee on any motion deemed inappropriate by the committee.
14. CONCURRENCE. Program items may be proposed for concurrence if they have met the requirements in the Concurrence Policy printed in this Convention Workbook and have been submitted by the program planning deadline. Procedures for presentation and adoption of program in Convention Rule #11 apply.
15. ELECTION ACTIVITIES: In the case of any contested election for the LWVC board of directors the following campaign rules will be followed:
- a. Flyers, biographical information and other election materials will be allowed only on a table provided by the convention committee outside the plenary session. The table will be clearly marked for candidate materials.
 - b. Individual signs and distribution of campaign materials will be allowed only beyond a 100-foot area outside the plenary session meeting room.
 - c. No person will wear campaign/electioneering material when appearing on the dais.
 - d. No person will advocate for a particular candidate while making a presentation to the plenary session or in a workshop.

- e. A candidate forum—including time, place and date—will be announced at the beginning and end of each Saturday plenary session.
 - f. Each candidate will be responsible for removal of all signs, visual displays and other campaign material within one hour after the final plenary session. Rules of the hotel will be observed for attaching all materials within the hotel.
 - g. The parliamentarian shall have the final ruling on any questions or disputes that arise from implementation of these rules or any policies.
16. ANNOUNCEMENTS. All announcements will be made by the LWVC secretary. Announcements should be given to the secretary in writing at least one-half hour before the recess of each plenary session, and preferably before the start of each session. Only announcements which are germane to the business of the convention will be made.

Tips On Parliamentary Procedure

Article XVI of the bylaws specifies *Robert's Rules of Order, Newly Revised* (current edition), as the parliamentary authority. Refer to the chart, *Parliamentary Procedure at a Glance*, for assistance.

Use the microphones when speaking on the convention floor (except when seconding a motion). State your name and League. Organize your ideas; written notes help.

Motions may be amended by adding, inserting, striking out or by any combination of these. An entire section may be amended by substitution (a complicated procedure and delegates should consult the parliamentarian). All amendments must be germane to the main motion.

The microphones are designated "Pro" and "Con" during a debate to allow the chair to alternate the points of view expressed.

Votes are first taken by voice or standing vote at the option of the chair. When the chair cannot assess the results, the chair will call for a card vote (green for "Yes" and red for "No"). A supply of cards will be in the registration packet.

Study the proposed convention rules. They set procedures not covered in the bylaws. Parliamentary procedures are used to move the business of the convention and to control the general conduct of the meetings. See the chart, *Parliamentary Procedures at a Glance*. It will help you make the appropriate motion to accomplish your objectives.

Parliamentary Briefing

On Friday morning, from 8:45–9:45 a.m., there will be a parliamentary briefing for first-time and other interested delegates. The parliamentarian will also be available for consultation at other times throughout the convention.

Caucuses

Caucuses are meetings scheduled and run by delegates who want to organize for a major decision that the convention delegates will be making, usually adoption of a particular program item. The tradition

that League delegates come to the convention "informed but not instructed" means that minds may be changed up until debate ends and the vote is taken.

At caucuses, delegates plan strategy to persuade the necessary majority of delegates to their point of view—one kind of strategy if their goal is to add or substitute an item not recommended by the board; a different strategy if the proposed program basically coincides with their League's recommendations. (Don't assume that anything is fait accompli just because it has emerged from the program planning process.)

To accomplish what your League wants to achieve, start now by contacting other Leagues that share your interest or come close enough to your concerns to be part of a coalition. Initiate discussion on the LWVC Convention listserve. To join the LWVC Convention listserve, go to the League Web site at **www.lwvc.org/lwvonly/conv_council/2007/elist.html**.

Arrange for a caucus. You can reserve a caucus meeting room by sending a request with your registration materials or making one through the Convention Desk. Caucuses may be held at any time when plenary session is in recess if the meeting rooms are not otherwise scheduled. Smaller meetings can be held in delegates' hotel rooms. Be sure the secretary has written notice of the time and place of your caucus meeting so that an announcement can be made.

When your caucus meets, plan your strategy: select a good spokesperson to present your issue for consideration; organize delegate support with a floor manager for the program discussion and debate, and formulate arguments in favor of your issue and against competing issues. Use the most effective tactics you have learned from League action efforts.

PARLIAMENTARY PROCEDURE AT A GLANCE

(Adapted from Robert's Rules of Order Newly Revised)

The motions below are listed in established order of preference.

To Do This	You Say This	Can interrupt	Requires second	Debatable	Amendable	Vote required	Can be reconsidered
Adjourn	I move to adjourn.	No	Yes	No	No	Majority	No
Call for an intermission	I move to recess for...minutes.	No	Yes	No	Yes	Majority	No
Complain about noise, etc.	I rise to a question of privilege (state problem).	Yes	No	No	No	Chair decides	No
Make sure that orders of the day are being followed	I call for the orders of the day.	Yes	No	No	No	Chair decides	No
Temporarily suspend consideration of a question	I move to lay...on the table.	No	Yes	No	No	Majority	No
Close debate	I call the previous question	No	Yes	No	No	2/3	Yes (1)
Limit or extend limits of debate	I move to limit (extend limits of) debate to...	No	Yes	No	No	2/3	Yes
Postpone discussion to a specific time	I move to postpone this matter until...	No	Yes	Yes	No	Majority	Yes
Have motion studied further	I move to refer the matter to a committee	No	Yes	Yes	Yes	Majority	Yes
Amend a motion	I move to amend by...(adding, deleting, inserting, striking out)	No	Yes	Yes (2)	Yes but only once	Majority	Yes
To prevent discussion or suppress a motion without letting it come to a vote	I move to postpone the motion indefinitely.	No	Yes	Yes	No	Majority	Yes (Affirmative only)
Introduce business	I move that..., or I move that...	No	Yes	Yes	Yes	Majority	Yes

The motions below have no established order of precedence. Any of them may be introduced when pertinent.

To Do This	You Say This	Can interrupt	Requires second	Debatable	Amendable	Vote Required	Can be reconsidered
Challenge ruling of the chair	I appeal the decision of the chair.	Yes	Yes	Yes (3)	No	Majority to sustain decision	Yes
Ask for a standing vote	I call for a division.	Yes	No	No	No	None	No

To Do This	You Say This	Can interrupt	Requires second	Debatable	Amendable	Vote required	Can be reconsidered
Divide a pending question of two or more parts	I request that the motion be divided into two motions: (1)... and (2).	No	Yes	No	Yes	Majority	No
Request information about meaning or effect of pending motion	I rise to a point of information.	Yes	No	No	No	None (4)	No
Request information about procedure	I rise to a point of parliamentary inquiry.	Yes	No	No	No	None (5)	No
To avoid discussion on unnecessary or embarrassing item	I object to consideration of the question.	Yes, but before debate has started	No	No	No	2/3 negative to sustain objection	Yes, negative vote only
Object to procedures	I rise to a point of order	Yes	No	No	No	Chair decides	No
Withdraw a motion not stated by chair	I withdraw the motion	Yes	No	No	No	Chair decides	No
Withdraw a motion after stated by chair	I ask permission to withdraw the motion	No	(6)	No	No	Majority	No
To suspend the rules temporarily	I move to suspend the rules on...	No	Yes	No	No	2/3	No
Reconsider a vote (7)	I move to reconsider the vote on...	(8)	Yes	Yes (9)	No	Majority	No
Rescind something previously adopted	I move to rescind the motion...	No	Yes	Yes (9)	Yes	2/3	Affirmative no
Take up a matter postponed temporarily (laid on the table)	I move to take from the table the motion...	No	Yes	No	No	Majority	No

NOTES

- 1** Vote to close debate may be reconsidered only before the vote on the question being debated is taken.
- 2** When applied to a debatable motion.
- 3** Not debatable if it relates to a transgression of the rules of speaking (indecorum), to the priority of business, or if made while the immediate pending question is undebatable.
- 4** Maker of motion or other person with information responds to question.
- 5** Chair responds to question.
- 6** Yes, if made by maker of motion; no if made by another delegate.
- 7** May only be made by a delegate who voted on the prevailing side and must be made on the same day or succeeding day.
- 8** When another has been recognized, but not after she/he has begun to speak
- 9** If original motion is debatable.

NOMINATING COMMITTEE REPORT

The members of the nominating committee take great pleasure in proposing the following slate for the League of Women Voters Board of Directors for the 2007-2009 term of office. Immediately following the presentation of this report to the convention, further nominations may be made from the floor by any delegate, providing the consent of the nominee has been obtained in advance.

LWVC BOARD NOMINEES FOR 2007-2009

OFFICERS

President	Janis Hirohama	LWV Beach Cities
Vice President	Trudy Jarratt	LWV San Luis Obispo County
Secretary	Wendy Phillips	LWV Beach Cities
Treasurer	Susan Wilson	LWV Redding Area

DIRECTORS

Advocacy	Linda Craig	LWV South San Mateo County
Educational Activities	Lois Ledger	LWV Long Beach Area
Communications	Jennifer Waggoner	LWV San Francisco
Government	Chris Carson	LWV Glendale/Burbank
Member Services	Lois Chaney	LWV Bakersfield
Natural Resources	Charolette Fox	LWV SW Riverside County
Social Policy	Julie Rajan	LWV Palos Verdes Peninsula
Voter Service	Sharon Wallace	LWV Butte County

LWVC NOMINATING COMMITTEE*

Nominating Committee Chair	Beverly King	LWV Santa Barbara
Committee Member	Sharon Mullenix	LWV Pasadena Area
Committee Member	Bonnie Hamlin	LWV Oakland

* Two additional nominating committee members will be appointed from the 2007-09 LWVC board.

Respectfully submitted by the 2005-2007 Nominating Committee

Marion Taylor, Chair, LWV Oakland
Beverly King, LWV Santa Barbara
Tracy Pepper, LWV Fresno
Wendy Phillips, LWV Beach Cities
Jackie Stone, LWV San Diego

The LWVC Board Nominating Process

The nominating committee selects nominees for officers and directors as well as members of the succeeding nominating committee for election at the annual meeting or ILO or state or national convention. Members of the committee also act as talent scouts for the League, identifying potential leaders on a year-round basis. In addition, the committee should be prepared to suggest names of prospects to fill board vacancies, in response to a request from the board. In carrying out its assignment, the nominating committee is guided by several important principles:

- The importance of the board's working together harmoniously as a team, with the abilities of one member supplementing and complementing those of the others. Board members are collectively responsible for all board decisions.
- The League's policy of nonpartisanship. Potential board members who might have a problem with this policy or who are publicly identified with a special cause that could be in conflict with the League nonpartisan policy should be carefully screened.
- The importance, at each election, of turnover in some board positions and of developing new leadership. A balance between new board members and experienced ones is the goal. Experienced leaders can continue to serve the League in many off-board positions rather than becoming permanent board members. There is no automatic succession in the League, nor is it wise to continue to rely on already overworked leadership.
- Not offering specific jobs to nominees other than the officers whose functions are defined in the bylaws (president, secretary and treasurer). This allows a new board the freedom and flexibility to organize itself according to the goals and priorities it sets. However, the committee keeps in mind the skills and abilities needed by the board when selecting nominees, some of whom may be willing to serve only if offered a specific assignment..
- Awareness of the leadership skills and experience that members have developed in other organizations or in paid jobs. Be sensitive also to the fact that some may want to take on an assignment quite different from the expertise developed in their professional life or may be prohibited from certain activities that might present a conflict of interest with their employment.
- Representation of various geographic area of the community on the board, without sacrificing the goal of getting the best people for the job.

Taken from *In League*.

CAMPAIGN POLICIES FOR CANDIDATES FOR LWVC OFFICE
ADOPTED BY THE LWVC BOARD OF DIRECTORS
March 4, 2001

Excerpt from the LWVC Bylaws, as revised in April 1997 Convention

ARTICLE XII - NOMINATIONS AND ELECTIONS

Section 2. **Suggestions by Members.** Any LWVC member may send suggestions to the nominating committee.

Section 3. **Report of the Nominating Committee and Nominations from the Floor.** The report of the nominating committee of its nominations for officers, directors, and the chair and two members of the succeeding nominating committee shall be sent to local Leagues and ILOs one month before date of the biennial convention. The report of the nominating committee shall be presented to the biennial convention on the first day of the biennial convention. Immediately following the presentation of this report, nominations may be made from the floor by any member of the biennial convention, provided that the consent of the nominee shall have been secured.

Section 4. **Elections.** The election committee appointed by the president on the first day of the biennial convention shall be in charge of the election. The election shall be by ballot, except that if there is but one nominee for each office, it shall be by voice vote. A majority vote of those present and qualified to vote and voting shall constitute an election.

Campaign Policies

1. Candidates for LWVC office, as defined in #2, below, are subject to the provisions of the following *Campaign Policies for LWVC Office*.
2. The term “candidates for LWVC office,” as used in these policies, shall be understood to include candidates nominated by the LWVC nominating committee and any alternate slate or individual candidates standing for election to LWVC office (i.e., officers, directors and/or nominating committee).
3. A slate is defined as more than one person running or working together for election to LWVC office.
4. The convention parliamentarian will act as the LWVC liaison for candidates for LWVC office.
5. Individuals not nominated by the nominating committee may declare their candidacy prior to convention by submitting a letter to the convention parliamentarian signed by two local League members. Those who sign letters of nomination are limited to one per office.
6. A candidate may not stand for election to more than one office simultaneously in one election.
7. All mailing will be at the expense of candidates for LWVC office, except for official pre-convention information regarding nominations issued at the request of the LWVC nominating committee.
8. Candidates for LWVC office may purchase a mailing list, labels or e-mail distribution list of local League presidents at a cost determined by the LWVC office executive director, according to current policy.

9. Solicitation of funds within the LWVC is limited to requests made by candidates for LWVC office to individual League members only. The LWVC, local Leagues and inter-League organizations (ILOs) shall not contribute to a campaign. Individual contributions shall not exceed \$50 in cash or in-kind contributions per candidate per election, including personal contributions from individual candidates.
10. Campaign expenditures shall not exceed \$500 for a nominated slate, alternate slate or for an individual candidate. For reporting purposes, expenditures shall include mailings (copy expenses, postage, etc.) mailing labels, brochures, buttons, and any other campaign materials promoting a slate or individual for state office of the LWVC.
11. Prior to the opening plenary session, candidates for LWVC office shall file with the parliamentarian a preliminary report with an itemized listing of revenues, including their source, and expenses incurred as of the start of the first Plenary Session of the convention. Candidates shall file reports on forms available from the parliamentarian.
12. Candidates whose names are placed in nomination from the floor and who have not declared their candidacy prior to convention, and who have expended monies for campaign materials for distribution at convention in support of their candidacy, shall be required to file with the parliamentarian a preliminary report with an itemized listing of revenues, including their source, and expenses incurred as of the start of the first Plenary Session of the convention. This filing shall be submitted to the parliamentarian by the end of the day during which the nomination is made.
13. Failure to file with the parliamentarian in accordance with procedures, described in #11 and #12, above, shall result in a defaulted candidacy.
14. Candidate-related paraphernalia shall not be worn on stage during the conduct of regular convention business, including facilitation of workshops.
15. Within 30 days following the convention, candidates shall file a final report on forms available from the parliamentarian. A summary report will be distributed to all local Leagues and inter-League organization (ILOs) via the LWVC electronic distribution to local and ILO presidents, as maintained by the state office, according to regular posting procedures as established, and will also be reported to the LWVC Board at its next regularly scheduled board meeting and will appear in the *Post Board Summary* of that meeting.
16. Candidates who fail to file in accordance with procedures described in #15, above, shall pay a fine of \$50/day, for a maximum of not more than 10 days.
17. LWVC convention planning shall include the possibility of candidacies other than those nominated by the nominating committee and shall have procedures in place for conducting a candidates forum, in keeping with League standards.
18. The candidate forum moderator shall have in no way been involved with any candidate campaign for LWVC office. The moderator shall preferably be a League member with voters service background.
19. The convention committee will provide tables (in the convention areas) for all candidates to place their campaign materials.

20. Signs and distribution of campaign items shall be allowed only in the designated campaign areas listed in the Convention Rules.
21. Candidates shall be responsible for removal of all signs and visual displays as set forth in the Convention Rules.
22. Only LWVC candidates nominated by the LWVC nominating committee may be reimbursed by the LWVC for convention expenses.
23. Candidates shall be asked to sign a Fair Campaign Practices Principles form to be submitted to the parliamentarian. A list of candidates signing the form shall be posted in the Plenary Room and be fully accessible to all convention attendees.
24. Policies for candidates to state office do not apply to issue campaigns.
25. The parliamentarian shall issue a ruling on any dispute arising from implementation of these policies.

FAIR CAMPAIGN PRACTICES PRINCIPLES

Adopted by the LWVC Board of Directors

March 4, 2001

As a candidate for LWVC office, I pledge the following:

- (a) I *will* conduct my campaign for the LWVC Board of Directors or Nominating Committee openly and fairly. I will discuss the issues and participate in fair public debate with respect to my views and qualifications.
- (b) I *will* neither engage in nor be involved with unfair or misleading attacks upon the character of an opponent, nor will I engage in invasion of personal privacy unrelated to fitness for office.
- (c) I *will* not be part of any appeal to prejudice.
- (d) I *will* neither use nor be involved with the use of any campaign material or advertisement that misrepresents, distorts or otherwise falsifies the facts regarding an opponent. I will clearly identify (by name and address) the source of all advertisements and campaign literature published or distributed.
- (e) I *will* publicly repudiate support deriving from an individual or group whose activities would violate the Fair Campaign Practices Principles.

In signing this pledge, I assume personal control over and responsibility for the conduct of my campaign.

Signature: _____

Print Name: _____

Office Sought: _____

Date: _____

Please return signed pledge to the convention parliamentarian, who will be available at dais during all plenary sessions.

NOMINEES, 2007-2009

OFFICERS

JANIS HIROHAMA, PRESIDENT

LWV Beach Cities
lwvjanis@gmail.com



Janis Hirohama, a member of the LWV Beach Cities, has been a League member since 1994. From 2000 to 2004 Janis served on the LWV United States Board of Directors; two years as a board member and two years as First Vice-President.

She served on the LWV California Board as Secretary, 1998-2000. For LWVC she also coordinated the Building the Future membership incentive program, 1999-2000, and served as a member of the LWVC Diversity Task Force, 1998-2000.

Janis was President of the LWV Beach Cities in 1997-1998, and has also served that League as Voter Service Director, Speakers Bureau Coordinator, and Outreach Director. She has been a facilitator and speaker at diversity workshops at the local, state, ILO, and national levels of League.

A graduate of the New York University School of Law, Janis is an attorney in public service whose areas of professional expertise include voting rights, criminal law, and fairness education. In her spare time she enjoys reading, travel, running, and genealogy research.

TRUDY JARRATT, VICE PRESIDENT

LWV San Luis Obispo County
ftjarratt@charter.net



Trudy Jarratt has been a member of League since 1996. She is currently President LWV San Luis Obispo County. She has held the position of 2nd Vice President and managed the Development, Communications and Special Projects portfolios. She is co-producer of the League TV show "SLO Democracy." Trudy served as Chair of the LWVUS Nominating Committee 2004-2006.

She currently sits on the Arroyo Grande Community Hospital Board. Her past community involvement includes member of The South County Health Care Alliance Board; Chair, Arroyo Grande Hospital Foundation Board; Co-President SLO County Public Access TV Producers, Inc.; Vice-Chair Central Coast Women's Political Committee; Co-Founder SLO County Clean Campaign Coalition; President Quota International Five Cities; President, The (Business) Network;

Marketing Director and Major Gift Committee member, Clark Center Foundation; Development Chair, Clark Center Association for the performing arts.

Trudy worked for 22 years at Hughes Electronics in southern California. She retired as Department Manager of Administration and Data Management. She moved to the Central Coast in 1989 where she worked as a Real Estate Broker and owner of TJ Consulting, which specialized in marketing strategy and public speaking consulting. She is currently retired.

WENDY PHILLIPS, SECRETARY

LWV Beach Cities
secretary@lwvc.org



Wendy works for a state regulatory agency, the California Regional Water Quality Control Board for the Los Angeles Region. As a geologist at this agency, she's had the flexibility to work in many different areas—cleaning up contaminated groundwater, developing water quality policy; permitting landfills, sewage treatment plants, and septic systems; and building new programs for enforcement, financial assistance, and regulating storm water. She has degrees in geology from the University of Colorado (bachelors) and California State University, Los Angeles (masters). In 2007, CSULA named her hydrogeologist alumnus of the year. She is licensed to practice as a professional geologist, certified engineering geologist, and certified

hydrogeologist.

Wendy and her husband, Dave Hilliker, live in Manhattan Beach. She has been a member of LWV Beach Cities since 1994, serving on the board since 1997 in the areas of Action, Voter Service, and Program, and as co-President. She's been able to use her geologic skills to help community members participate in CEQA reviews of land use activities. She has been on the LWVC Board since 2003.

SUSAN WILSON, TREASURER

LWV Redding Area

treasurer@lwvc.org



Susan Morris Wilson has been a member of the LWV of the Redding Area for ten years and has held the position of President (2001 to present), and Voter Service Chair (1998 to 2001). She has been the Treasurer for the LWVC since 2005. Her goal during the past two years has been to update financial practices and policies, and to assure fiscal responsibility.

Currently she is the Executive Director of the Health Improvement Partnership of Shasta, a non-profit organization that focuses on healthy children in healthy communities. Her two passions are healthy children and adequate mental health services for all populations.

To that end she is active in Shasta County as a current member and the past chair of the Shasta County Mental Health Board (2000 to present), and the chair of the Shasta County Board of Education (1991 to present). She is the Northern District Co-Director for the American Association of University Women (2002 to present), and the Superior Region Director for the California Association of Mental Health Boards and Commissions (2006 to present). And she grows roses in her beautiful garden in her spare time.

DIRECTORS

LINDA CRAIG, ADVOCACY

LWV South San Mateo County

craighughes@earthlink.net



Linda Craig has been President of the League of Women Voters of the Bay Area since 2004. She has been a member of LWV since 1970 and has served in many capacities in the LWV of South San Mateo County, including President in 2001-03. She currently serves as Program Vice President, after having been Treasurer, and Voter Service-Candidate Forums director. She also served as San Mateo County Council Coordinator, local Action Chair, solid waste consultant to LWVC, and on the LWVBA Board in the 1970s. She currently specializes in issues involving regional government and regional planning, housing/transportation and the state budget.

Linda served as Chair of the San Mateo County Citizen's Budget Advisory Committee in 1979-80, following the passage of Proposition 13, and was Chair of the State Source Reduction and Packaging Policy Advisory Committee in 1975. She was a board member for 12 years and President (in 1993-95) of the Santa Clara Valley Chapter of the American Society for Public Administration. She is currently Alternate Public Member of the San Mateo County Local Agency Formation Commission.

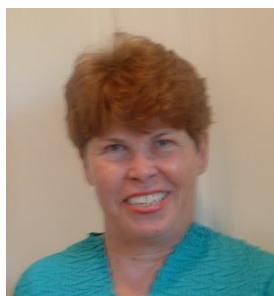
She retired from the City of Palo Alto in 1999 after being employed in positions ranging from city clerk, legislative aide, and financial management (accounting, budget and treasury positions) in four cities over 23 years. She then served in two interim financial assignments for 4 years with the City of Santa Clara.

Linda has a degree in Economics from Stanford, and a Masters in Public Administration from Golden Gate University. Last summer, she married her long-time companion, Evan Hughes, who is a consultant in renewable energy and also a League member. Her mother, Pat Yeomans, was President of the California Grand Jurors Association and provided a role model for community involvement.

LOIS LEDGER, EDUCATIONAL ACTIVITIES

LWV Long Beach Area

ledger@starsinc.com



In the Long Beach Area League Lois has been President for five years, Action Chair, one year, and Area Captain of One Care Now, currently coordinating Health Care Issues Youth Rap Context and TV show for youth around health care issues. For two years she was MTA for the Palos Verdes League.

She chaired the LWV Long Beach Area Liquefied Natural Gas (LNG) Study. She convened a multi-League energy presentation by the California Energy Commission. For six years she has produced League Pro and Con TV programs. She has also produced a TV program on Los Angeles County Judicial Run-off Candidates and five TV programs on LNG. For 15 years she has produced the TV Program "View from Long Beach" and often includes programs created by the LWV Long Beach Area or the Los Angeles County ILO. She is Chair of the Committee to host the State League Convention in 2009. She is League representative with the City Human Relations Commission.

Lois is a Marriage and Family Therapist and Mental Health Supervisor in an agency serving people age 4 to 20. She is Past President of a Child Abuse Council and of the Women's Council of the Chamber of Commerce.

JENNIFER WAGGONER, COMMUNICATIONS

LWV San Francisco

jwaggoner@imow.org



Jennifer A. Waggoner joined the San Francisco League in 2001, served on the Board as Vice President, 2003-04, and President, 2004-05. She currently is active on several committees, including Chair of the Budget Committee 2005-07. She has been involved in most aspects of her local League: fundraising; membership; educational programs (including Speaker's Bureau, televised programs, forums, and Smart Voter); technology; staff management; and strategic planning to name a few. Jennifer has attended Bay Area League Day, several State Conventions (2003, 2005, 2007), and National Council (2005). She strongly believes in the League's core values, is grateful for the opportunities the League

offers, and believes the greatest value for her personally has been the mentors she has found and their encouragement to mentor others through the League.

A seasoned administrator comfortable working with technology and with a strong accounting background, Jennifer has worked for many years as a contractor (typically in operations, finance, and special projects). She holds a degree in Government from Claremont McKenna College, a Masters in Public Policy from the University of Edinburgh, and regularly attends educational sessions to develop her skills. She enjoys the flexibility and variety of her work, allowing her to travel frequently and for extended periods. She lives in central San Francisco with her partner, David LaMacchia.

CHRIS CARSON, GOVERNMENT

LWV Glendale/Burbank

govt@lwvc.org



Chris Carson was born in Los Angeles and raised in Burbank, a third generation native of the Los Angeles area. She has B.A. from Immaculate Heart College and M.A. in History and post graduate work at the University of Southern California. She taught American History at Pepperdine University, CSC Los Angeles, and College of the Canyons. She was Director of Education for Heritage Square Museum, a small historic preservation museum, developing education programs for elementary school groups, supervising Docent training and scheduling and curating exhibits. She is a member of the UCLA Directors Council for the Study of 17th and 18th Century Studies and the President's Associates of the Historical Society of Southern California. She currently serves on the Burbank Charter Revision Commission and as mentor in the city's Teen Character and Ethics Program.

Chris has been a member of the League of Women Voters for 21 years, serving two terms as President of LWV Burbank/Glendale, Voter Editor, and Action Director. She served on the Board of the LWV of Los Angeles County as

Transportation Director as well as Director of Communications. In January 2005, she joined the Board of the LWV California as Government Director. She served on the LWV United States Civil Liberties taskforce and was involved in the Homeland Security/Disaster Preparedness component of that project in the Los Angeles area. She is currently a member of the LWVUS Immigration Study Committee, writing components on the economic and business impacts of immigration and working with the LWVUS Communications group to develop methods to deliver the study, related materials and conferencing via the Internet.

LOIS CHANEY, MEMBER SERVICES

LWV Bakersfield

lchaney@sbcglobal.net



Lois Chaney has been a Kern County resident since she was a student at Bakersfield High School. She has a BA from Fresno State College and MA from UCLA. Since she retired from the Kern High School District in 1995, she has been active in numerous community nonprofit organizations, most notably with the League of Women Voters of Bakersfield. During her term as president, 1999-2002, the Bakersfield League wrote the Kern County Campaign Finance Reform ordinance which voters resoundingly approved because its limitations on special interest campaign contributions encourages more qualified people to run for county offices.

During this time and until caretaking for her severely disabled husband intervened, Lois served also on the boards of the Kern Transportation Foundation, the Arts Council of Kern, the Smart Growth Coalition of Kern, the CSUB 60+ Club, and the Bakersfield Symphony Orchestra. She edited newsletters for the first two and served the others through fundraising and other capacities.

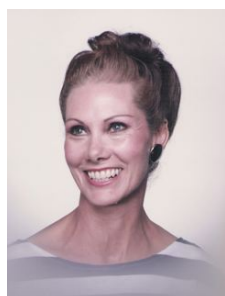
Lois is currently Membership Director for LWV Bakersfield and as an active member of its Speakers Bureau. She also moderates candidate and community issues forums. She represents the League within a broad-based consortium that annually celebrates International Women's Day by recognizing foreign-born women who have contributed significantly to Kern County.

For the past three years Lois has served LWV California as Coordinator of Management Training for the 35 local Leagues in the southern half of the state. She is Management Training Advisor for Fresno, San Luis Obispo, Beverly Hills and Los Angeles. Lois was the leader in bringing the LWVC Convention 2007 to Bakersfield.

CHAROLETTE FOX, NATURAL RESOURCES

LWV SW Riverside County

natural_resources@lwvc.org



Charolette Fox is the current Natural Resources Director of the LWVC and President of the League of Women Voters of Southwest Riverside County. She is a past President of LWV North San Diego County and served one term on the San Diego ILO. She assisted in the LWVC Energy Update Study and subsequent formation of the off-board Energy Committee. Charolette is active in ENACT (the LWVC Southern California Environmental Action Committee), as well as regional air, water, transportation and land use task forces. For the past year she has participated in Green California, an environmental lobbyist group that evaluates and prioritizes environmental bills for action. She is Smart Voter coordinator for Riverside County.

League leadership and training are the reservoirs underlying Charolette's civic activities. She is Chair of the Temecula Community Services Commission and the Riverside County Historical Commission, Secretary of the local Resource Conservation District, and newly appointed to the security and judicial outreach project team for the Riverside County Superior Court. She is a Director for Water Education Foundation, a member of California Elected Women (CEWAER), and a graduate and member of CORO of Southern California.

Married 49 years and three times a grandmother, her interests include school garden development, ushering local community theatre events, and judging for the annual History Day Contest.

JULIE RAJAN, SOCIAL POLICY

LWV Los Angeles

social_policy@lwvc.org



Julie Rajan was appointed to the state board in March 2006, as the Social Policy Director. During the past year she has become very active in the health care and education areas of her portfolio by promoting the continued endorsement of Senator Sheila Kuehl's health care bill, SB 840, and the Hewlett Foundation's renewal grant of the School Finance Exploratory Partnership. Current foster care and juvenile justice bills are forcing her to quickly learn more about the League's involvement in this area.

Born in Sydney, Australia, Julie is a business graduate of the University of Neuchatel, Switzerland. Her nonprofit work experience in the U.K., Australia and Los Angeles for more than thirty years includes directing health care, arts and public policy organizations. She became a U.S. citizen ten years ago and takes her right to vote as an important civic duty that ultimately led to her involvement in the League. Before being appointed to the board, she served as executive director of LWV Los Angeles, of which she remains a member.

She lives in Palos Verdes with her husband, where she continues to be involved in the local community and where her two children attended school. Her daughter lives in Washington, D.C. and works for the Federal Elections Commission. Her son recently graduated from UC Davis and is currently working on a medical research project.

SHARON WALLACE, VOTER SERVICE

LWV Butte County

voters_service@lwvc.org



Sharon has served on the LWV Butte County Board in the positions of Publicity Chair, Voter Service Chair, and President. She has also held positions on the boards of several other civic and conservation-related groups over the past two decades, including the Northern California Regional Land Trust, an organization which facilitates, funds, and monitors voluntary conservation and agricultural easements on private lands.

She received her B.A. in Communications from CSU Chico in 1983 and is a graduate of the Great Valley Center IDEAL leadership program, Class of 2000. She and her husband Mike make a living through "family farming" in the Sacramento Valley, and together they have a daughter (age 17) and a son (age 12).

NOMINATING COMMITTEE

BEVERLY KING, CHAIR

LWV Santa Barbara
beverlyking@juno.com



Beverly King has served as the Director for Member Services on both the 2003-2005 and 2005-2007 LWVC Board of Directors. She is a 4th generation Californian as is her husband whom she met at UC, Berkeley where she graduated with a double major in Communications and Public Policy and American Politics. She has been a League member for 43 years and is a past president of LWV Santa Barbara and has served that League in every capacity except treasurer. She has served on the LWVSB Education Fund Board of Directors since its inception, as its first president for three years and currently as a director. She cut her League teeth on the Pasadena LWV board as its voter service chair at age 25.

The LWVC Member Services portfolio has allowed Beverly to travel all over the state meeting members while working on membership recruitment and retention issues, setting up regional workshops and working with management training advisors (MTAs). It is her familiarity with the membership statewide that she feels will help her in her position as the chairman of the nominating committee. She and Hartley are looking forward to welcoming a baby grandson into their family in July. She plans on being a “hands-on” grandma.

SHARON MULLENIX, MEMBER

LWV Pasadena Area
xinellums@aol.com



Sharon Mullenix has been a member of the League of Women Voters, Pasadena Area for sixteen years. She has served as Membership Director, Voter Service Director and recently completed a two-year term as President. Currently she serves on the Pasadena Area Board of Directors as Past President and is a member of the Speakers Bureau.

After graduating from San Diego State, Sharon joined IBM where most of her career was spent in first and second line management. Since taking early retirement, she happily pursues a variety of interests; she enjoys walking, reading, cooking and is an avid tennis fan.

BONNIE HAMLIN, MEMBER

LWV Oakland
bhamlin@igc.org



Bonnie was born and grew up in Washington DC, has a BA from Oberlin College, and an MA from Northwestern University. She worked as an electron microscopy technician at National Institute for Dental Research, a research assistant to a pediatric endocrinologist at Children’s Memorial Hospital in Chicago, and a research assistant in the Information Management Systems Division of First National Bank of Chicago.

She married an Oberlin classmate and moved to California in 1971. She’s a mom of one son and grandmother of a little 2 year-old boy. A soprano in the choir at Montclair Presbyterian Church, she is also an Elder, and has chaired a variety of program committees there, including the Plowshares Committee in the early 80’s. She was founding President of the Oakland-Nakhodka Sister City Association and served on its Board in various capacities for 18 years. She is a not very active member of Oakland Rotary

She joined the League at the national level in response to the League’s sponsorship of Presidential debates, but did not become active until she got to know an Oakland League member who was serving on the LWVUS Arms Control study committee in 1982. For LWV Oakland she has been a Unit Chair, Treasurer, VOTER Editor, Program Vice President, Administrative Vice President, President, and Chair of the Nominating Committee. For Smart Voter she served as Alameda County Coordinator, Northern California Liaison, and member of the Steering Committee. She is Management Training Advisor for the Diablo Valley, Eden Area, Piedmont, and West Contra Costa County Leagues of Women Voters.

PROPOSED FY2007-2008 BUDGET SUMMARY

Introduction

This proposed FY2007-08 budget for the LWVC is submitted to delegates for their consideration, in accordance with our bylaws (Article IX. Financial Administration, Section 2-Budget). Although the delegates shall only consider and vote upon a budget for the LWVC, the budget committee is also presenting the proposed FY2007-08 budget for the LWVCEF for informational purposes, which the LWVCEF board will consider at its May 2007 meeting. This information about the LWVCEF will help delegates understand overall budgetary priorities and projected sources and uses of funds for all League activities in California.

The Budget Committee

This budget was prepared by a committee, appointed by the board, which consisted of the following members:

- Tom Carson (Chair), LWV Glendale/Burbank
- Barbara Boles, LWV South San Mateo
- Roberta Hollimon, LWV Cupertino-Sunnyvale
- Jackie Jacobberger (ex-officio), President, LWVC
- Donna Chipps, EVP, LWVC
- Susan Wilson, Treasurer, LWVC
- Jill Kaiser Newcom, Executive Director, LWVC

The Budgeting Process

The budget committee followed a detailed work schedule in putting together this proposed budget, working since November with members and staff involved in different League activities to identify costs and potential revenue sources. The final draft of the FY2007-08 budget was approved by the board for recommendation to the delegates at its regular meeting on March 10-11, 2007.

Priorities for the FY2007-08 Budget

For FY2007-08, priorities that have been incorporated into the proposed LWVC and LWVCEF budgets include the following:

- **Avoid an Increase in PMP:** The budget committee and the board are proposing a FY2007-08 budget that of necessity must continue to rely very substantially on fundraising activities. This budget does not include an increase in the PMP, which remains at \$21. PMP receipts represent only 15 percent of combined overall revenues in FY2007-08. However, PMP receipts continue to decline because of changes in the membership base, and it is not clear how much longer we can avoid a significant increase in the PMP.
- **Increase Fundraising Capabilities:** Our executive director, Jill Kaiser Newcom, working with the board, has been implementing an aggressive fundraising plan. The FY2007-08 budget assumes that the momentum achieved in fundraising since 2005 will continue to build during 2007-08, including focused fundraising around specific projects like the Easy Voter Guide Project, Smart Voter expansion and the Outreach and Membership Initiative. Contributions and grants represent 59.5 percent of combined overall revenues in the proposed budgets.

- **Advocacy:** The board has approved the recommendation of the program committee to increase funds to enable the LWVC to be more active in advocating League positions, most particularly for the Issues for Education and Advocacy chosen by the local Leagues and legislative priorities.
- **Provide a Home for the Easy Voter Guide Project:** The board has agreed to assume primary responsibility for all aspects of the production, fundraising and marketing of this very significant voter outreach tool. The projected FY2007-08 costs relating to publishing the *Easy Voter Guide* for the June and November 2008 elections will largely be covered by grants, a substantial portion of which have already been committed by the Irvine Foundation. Since the FY2007-08 LWVCEF budget was prepared, California has established an additional primary election for February 2008. The board is now considering the impact of this additional election on the Easy Voter Guide Project.
- **Outreach and Membership Initiative:** In addition to the efforts made by the LWVUS for growth among the boomer population, the board has approved moving ahead with Member Services Director Beverly King's proposal for an initiative involving outreach (LWVCEF) and membership recruitment (LWVC). The costs of the initiative are projected to be funded through a combination of contributions, grants and use of unrestricted reserves.
- **Expansion of Smart Voter:** The Smart Voter team's success here in California and elsewhere has been recognized by local Leagues elsewhere in the country, and agreements have been completed or are in negotiations with Leagues in several large cities or counties in New York, Pennsylvania and Illinois to make Smart Voter available in their communities. Active fundraising efforts have been ongoing in these states to target financial support for these expansion efforts; additionally, Smart Voter restricted reserves will be used to fund a portion of these efforts.
- **Enhance Communications and Fundraising Efforts:** To help strengthen our relationships with members, donors and Californians from all backgrounds and experiences, the proposed budget reflects the hiring of a full-time position in communications/outreach as well as significantly enhanced use of online communications tools. Communications Director Kate Quick has been working with staff and other volunteers to create an integrated communications and technology plan for the LWVC and LWVCEF that addresses branding and marketing and use of technology to inspire action and build loyalty among our constituents. The Communications Manager will also play a key role in Smart Voter and Easy Voter Guide promotional efforts.

Budget Summary

The proposed FY2007-08 budget for the LWVC totals \$378,000, an increase of approximately 3 percent over the FY2005-06 budget. Together with the \$759,000 proposed budget for the LWVCEF, the combined budget totals \$1,137,000. The summary on the following paragraphs is intended to provide delegates with a general explanation of variations between fiscal years in revenues and major categories of expenditures for both the LWVC and LWVCEF.

Revenue

Total revenues are projected to increase from \$929,000 to \$1,137,000. PMP revenue plus contributions to the LWVCEF in lieu of PMP are projected to total \$173,000, or approximately 15 percent of the total FY2007-08 projected revenues. The PMP rate was maintained at \$21 despite the continuing decrease in total PMP revenue and the continuing loss in value of such revenue due to inflation. *The amount of contributions to the LWVCEF that may be made in lieu of PMP payments has been reduced for FY2007-08 to 10 percent from 25 percent in the current year.* This change was necessary because of the need for additional funding to support the activities of the LWVC, for which fundraising is more difficult due to its status as an advocacy organization.

Products and services revenue will increase largely due to the successful expansion of the League Easy Web program.

The Easy Voter Guide Project, expansion of Smart Voter operations, as well as the Outreach (LWVCEF) and Membership (LWVC) Initiative affect several revenue categories. There will be targeted fundraising efforts for each of them, including solicitation of grants for the initiative. Also, the budget projects use of restricted reserves for Smart Voter operations, and use of unrestricted reserves for the Outreach and Membership Initiative. Smart Voter also expects significantly higher contract services revenue from its expanded operations.

Total fundraising activities are expected to generate \$677,000. In addition to enhancing the existing mail appeal program, other fundraising tools are being utilized, including vehicle donations, planned giving, and major gifts. Grants are expected to increase significantly due to the *Easy Voter Guide* project.

Expenses

Payroll: For FY2007-08, there will be a net increase of 0.5 full time equivalents to the LWVC/LWVCEF staff, resulting in four full-time positions and two half-time positions. Payroll and benefits represent approximately 22 percent of overall combined expenses, a decrease from approximately 28 percent in the prior year budget. Staffing for Smart Voter and the Easy Voter Guide Project will be handled largely through independent contractors.

Non-Payroll Costs: The current year budget included approximately \$30,000 in various costs related to grant-funded projects other than the *Easy Voter Guide*. Travel expenses are projected to increase due to the expansion of the Smart Voter operations nationwide, as well as expanded efforts related to approved issues for advocacy and education. The projected significant increase in independent contract services results primarily from the Smart Voter expansion (approximately \$63,000) and the Outreach and Membership Initiative (approximately \$80,000). These increases were partially offset by the decrease in budgeted expenses for the 2008 Leadership Council as compared to the 2007 Convention, although budgeted revenues also decreased between years for the same reason.

Comments and Questions

Comments and questions should be addressed to the budget committee chair, Tom Carson, at tpcarson@earthlink.net. Delegates will also have the opportunity to meet with the budget committee during the convention. Please refer to the agenda for exact times and locations for these meetings.

PROPOSED 2007-2008 BUDGET

League of Women Voters of California			
	Actual FY2005-06	Budget FY2006-07	Proposed Budget FY2007-08
PMP	\$ 166,000	\$ 163,000	\$ 163,000
Contributions	96,000	81,000	93,000
Products & Services	53,000	64,000	75,000
Council	17,000	55,000	15,000
Investment Income	-	3,000	1,000
Use of Unrestricted Reserves	-	-	31,000
Total Revenue	\$ 332,000	\$ 366,000	\$ 378,000
Personnel	\$ 110,000	\$ 114,000	\$ 139,000
Office	84,000	75,000	63,000
Travel	32,000	31,000	38,000
Insurance	38,000	33,000	33,000
Council	21,000	55,000	15,000
Outside Services	26,000	35,000	74,000
Other	4,000	1,000	1,000
Contingency	-	22,000	15,000
Total Expenses	\$ 315,000	\$ 366,000	\$ 378,000

League of Women Voters of California Education Fund			
	Actual FY2005-06	Budget FY2006-07	Proposed Budget FY2007-08
In Lieu PMP	\$ 19,000	\$ 17,000	\$ 10,000
Contributions	178,000	175,000	233,000
Grants	308,000	290,000	351,000
Products & Services	41,000	29,000	22,000
Contract Services	59,000	50,000	91,000
Investment Income	8,000	2,000	6,000
Use of Unrestricted Reserves	-	-	5,000
Use of Restricted Reserves	-	-	41,000
Total Revenue	\$ 613,000	\$ 563,000	\$ 759,000
Personnel	\$ 88,000	\$ 109,000	\$ 109,000
Office	69,000	65,000	89,000
Travel	36,000	23,000	40,000
Insurance	5,000	8,000	9,000
Easy Voter Guide Project	236,000	199,000	271,000
Outside Services	119,000	135,000	227,000
Other	17,000	2,000	2,000
Contingency	-	22,000	12,000
Total Expenses	\$ 570,000	\$ 563,000	\$ 759,000

LWVC/EF Combined Budget

	Actual FY2005-06	Budget FY2006-07	Proposed Budget FY2007-08	Notes
PMP and In Lieu PMP	\$ 185,000	\$ 180,000	\$ 173,000	Revenues from PMP continue to decline
Contributions	274,000	256,000	326,000	Increased contributions projected for Smart Voter and the Outreach and Membership Initiative
Grants	308,000	290,000	351,000	Generally restricted grants for specific projects, including the Easy Voter Guide and Outreach Initiative
Products & Services	94,000	93,000	97,000	Includes sales of publications and merchandise, League Easy Web and payment from local Leagues for insurance
Council	17,000	55,000	15,000	
Contract Services	59,000	50,000	91,000	Increase due to Smart Voter expansion
Investment Income	8,000	5,000	7,000	Reflects improved cash management in FY2007-08
Use of Unrestricted Reserves	-	-	36,000	To be used for the Outreach and Membership Initiative
Use of Restricted Reserves	-	-	41,000	To be used for the Smart Voter expansion
Total Revenue	\$ 945,000	\$ 929,000	\$ 1,137,000	

	Actual FY2005-06	Budget FY2006-07	Proposed Budget FY2007-08	Notes
Personnel	\$ 198,000	\$ 223,000	\$ 248,000	Net increase of 0.5 FTE to staff
Office	153,000	140,000	152,000	Rent, supplies, phone, printing, postage, etc
Travel	68,000	54,000	78,000	Reflects increased travel for advocacy, grant projects, Smart Voter
Insurance	43,000	41,000	42,000	
Council	21,000	55,000	15,000	
Easy Voter Guide Project	236,000	199,000	271,000	Includes one election only; increase is based on FY2006-07 actuals
Outside Services	145,000	170,000	301,000	Increases due to Smart Voter expansion (\$63K) ; Outreach and Membership Initiative (\$80K)
Other	21,000	3,000	3,000	
Contingency	-	44,000	27,000	Decreased contingency based on FY 06-07 actuals
Total Expenses	\$ 885,000	\$ 929,000	\$ 1,137,000	

LWVC PROGRAM, 2007–2009

PRESENTATION OF PROGRAM

Delegates at the LWVC Convention 2007 will adopt the LWVC Program for 2007–2009 as the final step in the program planning process that started last December. The proposed program encompasses the LWVC Program Positions and the LWVC Issues for Education and Advocacy. A full listing of program ideas submitted by local Leagues is included.

LWVC PROGRAM POSITIONS. All current LWVC positions, which are summarized under the headings of Government, Natural Resources, and Social Policy on pages 44–47 of this workbook.

LWVC STUDIES AND POSITION UPDATES. No new state study or position update study is recommended. Thirty-four of the forty-eight Leagues and inter-League organizations that participated specifically recommended no new state study.

LWVC ISSUES FOR EDUCATION AND ADVOCACY. Three issues for education and advocacy are proposed on page 48 for concerted local and state-level action and community education. The LWVC board, keeping in mind League monetary and volunteer resources, is recommending the three issues that best reflect input received from the local Leagues who participated in program planning activities. The methods used to justify the LWVC board's recommendation can be found on page 49.

PROCESS

Members of forty-seven Leagues (68 percent of the Leagues in California) and one inter-League organization (ILO) participated in the program planning process for 2007–2009. The results were presented to the LWVC board for their consideration and recommendation.

At the convention, the presentation of the proposed program will occur on Friday. Delegates may give notice of their intent to move consideration of not-recommended items following the presentation of the proposed program. There are no votes or debate at this time.

On Saturday, a motion to adopt each recommended item will be made by a member of the LWVC board. No second is necessary. Questions for clarification will be allowed at that time. Motions to consider not-recommended items may be made on Saturday; these require a second. Only motions pertaining to items proposed in program planning by local Leagues, as indicated in the list on pages 49–50, are appropriate. Motions to consider occur without debate except for a statement by the maker of the motion. The votes to allow consideration of not-recommended items shall be taken after all motions have been made, in the order in which the motions were presented.

Discussion and debate take place on Saturday afternoon on both the LWVC board-recommended program and on all not-recommended program items that have been voted consideration. Final program debate and adoption will occur on Sunday.

A majority vote is required to adopt recommended program items, while a three-fifths vote is required to adopt program items that are not recommended by the board.

Adoption of program priorities implies a commitment of time and resources of staff, the LWVC board of directors and local Leagues.

Adoption of new positions: The state board reviews consensus and adopts new program positions after a study is completed. Convention delegates adopt new positions in the same manner as they reaffirm existing program items.

Specific positions under current Program: Only position summaries of current program items can be modified, deleted, or adopted by convention delegates. The state board may recommend deletion of all or part of a specific position if it perceives a lack of member support or understanding.

If you have questions regarding the procedures outlined above, please contact Jack Sullivan, Legislation Director.

PROGRAM ADOPTION AT A GLANCE	
PROPOSED PROGRAM	NOT-RECOMMENDED ITEMS
Friday, May 18 Proposed program presented by board members. <i>No questions for clarification, motions or debate.</i>	Delegates may give notice of intent to move for consideration (optional). <i>No questions for clarification, motions or debate.</i>
Saturday, May 19 Board members move adoption of the proposed program (see page 44-48). <i>Questions for clarification one minute. No debate or amendments.</i> Discussion and debate on program proposals.	Delegates may move for consideration of not-recommended items. (Items must be listed on page 50 to be considered.) <i>Questions for clarification one minute. No debate or amendments.</i> <i>Vote for consideration; majority vote required.</i> Discussion and debate on program proposals granted consideration.
Sunday, May 20 Debate and vote on proposed program. <i>Majority vote required to adopt.</i>	Debate and vote on items granted consideration on Saturday. <i>Voted in the order granted consideration. Three-fifths vote required to adopt.</i>

PROGRAM DEFINITIONS

Use of the following League terms will help to avoid confusion and misunderstanding during discussion and debate of program.

CONCURRENCE	Members are asked to agree with a statement or position held by another League or recommended by a League board or study committee. The statement must be approved or rejected as written.
CONSENSUS	Substantial member agreement; the sense of the group rather than a majority opinion.
ISSUE FOR EDUCATION AND ADVOCACY	An issue/topic, adopted by convention delegates, as a program item on which state and local Leagues will mutually focus their efforts. May include concerted action using existing state or national positions, and/or community education on selected issues.
LIMITED STUDY	A new study with a narrow scope and usually of short duration.
NOT-RECOMMENDED PROGRAM	Issues of interest to a number of members but not receiving enough support to appear on the proposed program.
POSITION	The stand of the League on a public policy issue and the basis for action.
POSITION UPDATE	A study of limited scope to reevaluate an existing League position in light of new information, changed circumstance and/or conflict with another position. The goal is consideration of a change in position. Any new position resulting from an update is adopted by the appropriate board and affirmed by the convention or annual meeting.
PROGRAM	Governmental issues chosen for concerted study and action.
RECOMMENDED PROGRAM	Subjects that reflect the thinking of most of the members in the state and recommended by the state board for adoption.
REVIEW	Members ask the board for evaluation of a current position for clarity, relevance, effectiveness. No change is made in the position statement.
SCOPE	Definition of the limits of a study and possible areas of exploration, developed by the study committee and approved by the appropriate board.
STUDY	The process of gathering information for discussion by members with the aim of reaching consensus and establishing a position.
VERTICAL POSITION	LWVUS, LWVC or ILO (Inter-League Organization) positions are designated as vertical if they may be used as the basis of action at other levels of League without prior permission.

PROPOSED LWVC PROGRAM POSITIONS 2007-2009

The state board recommends that all existing program positions be retained.

GOVERNMENT

CAMPAIGN FINANCING: adopted 1973; updated 1976

Support state campaign finance practices for candidates and advocates of ballot measure positions that will ensure full disclosure of campaign contributions and expenditures and enable candidates to compete more equitably for public office.

CONSTITUTION: adopted 1957; updated 1965-67

Support measures to secure an orderly and simplified State Constitution; provisions that enable the legislature to deal with state problems efficiently, flexibly, and with responsibility clearly fixed; and constitutional guarantee of equal representation of all citizens in both houses of the state legislature.

ELECTION SYSTEMS: adopted 2001; amended by concurrence 2003

Support election systems for executive offices, both at the state and local levels, that require the winner to receive a majority of the votes, as long as the majority is achieved using a voting method such as Instant Runoff Voting, rather than a second, separate runoff election.

INITIATIVE AND REFERENDUM PROCESS: adopted 1984; updated 1999

Support citizens' right of direct legislation through the initiative and referendum process.

INTERGOVERNMENTAL RELATIONSHIPS: adopted 1981

Support an efficient, effective, and equitable balance of responsibility and authority among the levels of government with accountability to the public.

PUBLIC LIBRARIES: Adopted 1998

Support a public library system as a basic community service with a long-term, assured, stable and adequate funding source.

Support access by all persons to public library services as a major source of knowledge and information necessary for informed, active participation in a democratic society.

REDISTRICTING: adopted 1988

Support a state redistricting process and standards that promote fair and effective representation in the state legislature and in the House of Representatives with maximum opportunity for public scrutiny.

Support a bipartisan commission as the preferred redistricting body.

STATE AND LOCAL FINANCES: adopted 1969; updated 1975; new positions 1976, 1977, 1981, 1995

Support measures to ensure revenues both sufficient and flexible enough to meet changing needs for state and local government services; that contribute to a system of public finance that emphasizes equity and fair sharing of the tax burden as well as adequacy; that include long range finance methods that meet current and future needs while taking into account the cumulative impact of public debt.

Support a process that maintains statutory authority over tax sources, rates and tax expenditures; that makes limited use of direct voting by the public on revenue measures; and that allows adoption of revenue and finance measures by a simple majority vote.

Support the distribution of revenue sources between state and local governments in a manner to ensure adequate, equitable and flexible funding of public programs based on the responsibilities and requirements of each and that emphasizes accountability.

Support an equitable, broad-based local property tax, easy and economical to administer, producing adequate revenue, with limitations on the types of services it funds.

Support assessment practices and policies that are equitable, accurate, easy to understand and well publicized, with like properties treated uniformly.

VOTING RIGHTS: adopted 1972; reviewed 1986

Support measures that will protect every citizen's right to vote and ensure government's responsibility to protect this right through regulations and procedures that encourage an informed and active electorate.

NATURAL RESOURCES

AGRICULTURE: adopted 1983

Support policies that recognize agricultural land as a limited resource that must be preserved for the economic and physical well-being of California and the nation. Appropriate agricultural land should be identified and its long-term protection should be based on regulatory and incentive programs that include comprehensive planning, zoning measures, and other preservation techniques. State policy that affects agriculture should ensure the conservation of soil and water resources through incentives coupled with penalties for noncompliance.

AIR QUALITY: adopted 1971; updated 1973

Support measures to establish air quality standards that will protect the public health and welfare, and the development of effective enforcement and implementation procedures at each level of government to attain these standards.

ENERGY: adopted 1978; updated 1980 and 2006, amended 2007

Support development of a state energy policy that will ensure reliability of energy resources and protection of the environment and public health and safety, at reasonable customer rates, giving primary consideration to conservation, energy efficiency and renewable resources. State government should provide an efficient, coordinated energy administrative structure with open transparent procedures.

HAZARDOUS MATERIALS: adopted 1986 and 1987

Support comprehensive measures to provide maximum protection to human health and the environment from the adverse effects of hazardous materials, including pesticides. An integrated approach should be taken to prevent harmful exposures through soil, surface and groundwater contamination, bio-accumulation, air pollution and direct contact. Hazardous materials planning should promote pollution prevention. All levels of government share responsibility for preventing exposure.

LAND USE: adopted 1975

Support state land use planning that recognizes land as a resource as well as a commodity. The state should establish guidelines and standards for land areas of more than local concern. Decisions for these

areas should be made at the lowest level of government feasible, but should be subject to state review. Citizens must have a meaningful participation in land use planning and regulation.

SOLID WASTE: adopted 1973

Support measures to assure environmentally sound and efficient solid waste management, to reduce the generations of wastes, to encourage resource recovery, and to increase the demand for secondary materials.

TRANSPORTATION: adopted 1981; revised 1985; new position 1991

Support a transportation system to move people and goods that: includes a variety of transportation modes, with emphasis on increased public transportation services and other viable alternatives to reduce vehicle miles traveled; is efficient, convenient, and cost-effective; is safe and secure; serves all segments of the population and diverse geographic needs; minimizes harmful effects on the environment; is integrated with land use; and is supported by extensive public education.

WATER: adopted 1959; updated 1961, 1967, 1971, 1979

Support measures that promote the management and development of water resources in ways that are beneficial to the environment with emphasis on conservation and high standards of water quality that are appropriate for the intended use.

SOCIAL POLICY

CHILDREN AND FAMILY ISSUES: policy adopted 1995

Support for the principles that all children are entitled to safe, nurturing care and that caring for children is a societal as well as a family responsibility.

Support programs and policies that would effectively coordinate and integrate services that meet basic human needs, prevent or reduce poverty and promote self-sufficiency for individuals and families.

CHILD CARE: adopted 1989

Support state and local policies, legislation and programs that meet the need for accessible, affordable, and quality child care.

COMMUNITY COLLEGE SYSTEM: adopted 2003

Support a statewide community college system with sufficient resources to fulfill its overall goal: to offer all Californians access to a quality higher education.

Resources should be stable, accommodate all enrolling students, be fairly distributed among the college districts, and provide opportunities for long-range planning.

Governance should allow greater authority within the system itself with local districts making key decisions about mission priorities to meet community needs.

EDUCATION: PRE-KINDERGARTEN THROUGH 12: adopted 1973; updated 1985 and 2005

Support a comprehensive pre-kindergarten through twelfth grade public education system that meets the needs of each individual student; challenges all students to reach their highest potential; and develops patterns of lifelong learning and responsible citizenship.

Support improvements in public education, based on access with both equitable and sufficient opportunities to learn for all students.

Support a system of public education funding that is adequate, flexible, equitable, reliable and sustainable; derived from a combination of revenue sources; and distributed fairly to support access and equitable opportunities for all students.

Support formulating broad general guidelines at the state level, with flexibility at the local level for developing and implementing program.

HOUSING: adopted 1970; updated 1973, 1993

Support equal opportunity in housing.

Support measures to provide state programs to increase the supply of safe, decent, and adequate housing for all Californians.

Support action at all levels of government for the provision of affordable housing for all Californians.

JUVENILE JUSTICE/DEPENDENCY: adopted 1997 and 1999

Support a juvenile justice/dependency system that works to prevent child abuse and neglect and juvenile delinquency, that serves foster children and their families and status offenders, and that rehabilitates juvenile offenders, by promoting the safety and well-being of children and helping to prepare them for productive participation in society.

Support early identification of at-risk children and families followed by appropriate referrals to services that work with children, youth, families and schools.

Support community efforts to provide safe supportive environments for children and their families and institutions that respect them and promote non-violent solutions to problems.

Support the rights and best interests of the child in preference to those of any other individual.

LEGAL AID: adopted 1971; revised 1983

Support measures that will enable the judicial system of the state to provide for all citizens adequate access to legal services.

Support adequately funded, government supported legal assistance programs that provide legal aid to those unable to pay.

MENTAL HEALTH CARE: adopted 1998

Support an adequately funded mental health care system that provides comprehensive services to the acutely, chronically and seriously mentally ill of all ages; maintains optimal mental health services for all clients; places emphasis on meeting the needs of children; offers mental health services for the homeless; seeks additional funds for preventive services; implements a master plan to integrate services; raises awareness of critical unmet needs; and emphasizes case management.

PROPOSED LWVC ISSUES FOR EDUCATION AND ADVOCACY

I. HEALTH CARE

The LWVUS Health Care position will provide the basis for education and action. The LWVC will continue to partner with the OneCareNow campaign and other coalition partners to build a movement for universal single payer health care in California. Local Leagues will continue with community and member education, advocacy, and public involvement activities. The League will monitor legislative proposals and advocate in the state legislature for single payer health care as well as support expanded health care coverage that promotes progress toward a single payer system.

Health Care was recommended as an Issue for Education and Advocacy by 32 of the 47 local Leagues that participated in program planning. Of those, almost half (15) selected it as their first choice. In the weighted vote tabulation, Health Care received a total of 75 votes.

II. EDUCATION

The LWVC Education: Pre-Kindergarten through 12 and Community College System positions will provide the basis for civic education and advocacy at both the state and local levels. The civic education focus will build on our current work, specifically the Hewlett Foundation-funded School Finance Exploration Project (SFEP) partnership with the California School Boards Association, the California State PTA, and Children Now. It will include such activities as educating members; encouraging local Leagues to engage in community education activities; monitoring current reform proposals and activities; exploring new models of public school funding; and encouraging public involvement. The advocacy agenda will include coalition building and/or participation in coalitions, tracking legislation, and advocacy in the state legislature and on state ballot measures, based on the LWVC positions.

Education was recommended for program emphasis by 20 of the 47 local Leagues that participated in program planning. Of those, Education was selected by 14 as their first or second choice. In the weighted vote tabulation, Education received a total of 42 votes, giving it a clear top three priority ranking.

III. REDISTRICTING

The LWVC Redistricting position will provide the basis for action and education on the need for redistricting reform in California. The education focus will include educating our members and the public, encouraging local Leagues to engage in community education activities, monitoring current proposals, and encouraging public involvement. The action agenda will continue our efforts to see that an effective reform measure, one that would require redistricting done by an independent commission in an open, accessible process and with fair criteria for drawing district lines, is placed on the ballot by the legislature or by initiative and adopted by the voters. Our advocacy efforts both inside the legislature and outside will be bolstered by our leadership in a broad coalition of organizations and individuals.

Redistricting was recommended for program emphasis by 18 of the 47 local Leagues that participated in program planning. It was first choice of more than half (10) of them and second choice of another three. With a total weighted vote of 41, it was also one of the issues California Leagues ranked as most important for advocacy and education in the coming biennium.

LWVC 2007-2009 PROGRAM PLANNING

LOCAL LEAGUE PARTICIPATION

The following 48 Leagues participated in Program Planning for 2007-2009.

LWV Alameda	LWV Glendale/Burbank	LWV Pasadena Area
LWV Bakersfield	LWV Humboldt County	LWV San Diego
LWV Bay Area (ILO)	LWV Livermore, Amador Valley	LWV San Joaquin County
LWV Beach Cities	LWV Long Beach Area	LWV San Jose/Santa Clara
LWV Berkeley, Albany, Emeryville	LWV Los Altos/Mountain View Area	LWV San Luis Obispo County
LWV Beverly Hills	LWV Los Angeles	LWV Santa Barbara
LWV Butte County	LWV Marin County	LWV Santa Cruz County
LWV Capistrano Bay Area	LWV Mendocino County	LWV Santa Maria Valley
LWV Central Orange County Area	LWV North and Central San Mateo County	LWV Sonoma County
LWV Claremont	LWV North Coast San Diego County	LWV South San Mateo County
LWV Cupertino/Sunnyvale	LWV North Orange County	LWV Southwest Riverside County
LWV East San Diego County	LWV Northwest Riverside County	LWV Southwest Santa Clara Valley
LWV Eastern Sierra	LWV Oakland	LWV Stanislaus County
LWV Eden Area	LWV Palo Alto	LWV Torrance
LWV El Dorado County	LWV Palos Verdes Peninsula	LWV Ventura County
LWV Fremont, Newark, Union City		LWV Whittier
LWV Fresno		

TABULATION OF RECOMMENDED AND NOT-RECOMMENDED ITEMS

The recommendations that the LWVC board received from participating Leagues are tabulated below, with separate sections for Issues for Education and Advocacy and for League studies.

RECOMMENDED PROGRAM (PROPOSED ISSUES FOR EDUCATION AND ADVOCACY) (Motions to adopt will be made by members of the LWVC board.)

For these board-recommended Issues for Education and Advocacy, the numbers in parentheses indicate the total of all recommendations submitted by local Leagues, using a weighted system. First choice votes received three points, second-choice votes two points, and third-choice votes one point. This has been used to indicate the level of interest in each area. These proposed Issues for Education and Advocacy are discussed in more detail on page 48.

Health Care (75)
Education (42)
Redistricting (41)

NOT-RECOMMENDED PROGRAM ITEMS (These may be moved for consideration by delegates at Convention.)

Unlike the Issues for Education and Advocacy listed above, the following summaries of local League responses concerning studies and adoption of new positions list the issues in the order of (unweighted) total mentions. Any of these items may be moved for consideration by delegates at the convention, in accordance with Convention Rules (see pages 12–13).

NEW STATE STUDY

State Prisons (9)
California Health Care (2)
Higher Education (1)
Arts and Culture (1)
Global Warming and the Impact of Immigration (1)

STUDY TO UPDATE POSITION

Initiative and Referendum (6)	Campaign Finance (1)
Election Systems (4)	Energy (1)
Land Use (4)	Housing (1)
State and Local Finances (4)	Legal Aid (1)
Water (3)	Mental Health (1)
Redistricting (2)	Solid Waste (1)
Air Quality (1)	Transportation (1)
California Constitution (1)	Voting Rights (1)

CONCURRENCE

Bay Area ILO Multi-modal Transportation Position (1)
Two other suggestions were made, but without a specific position cited (Criminal Justice and Environment)

ISSUES FOR EDUCATION AND ADVOCACY

Once again, for Issues for Education and Advocacy, the numbers in parentheses indicate the total of all recommendations submitted by local Leagues, using a weighted system. First choice votes received three points, second-choice votes two points, and third-choice votes one point.

Election Systems (17)
Campaign Finance Reform (15)
Water Quality (12)
Sustainability (11)
Energy (9)
Air Quality (6)
Initiative and Referendum (6)
State and Local Finances (6)
Juvenile Justice (3)
Reproductive Choice (3)
State Regulatory Boards (3)
Land Use (2)
Solid Waste (2)
Transportation (1)

PROPOSING A NOT-RECOMMENDED ITEM

The Convention Rules in this *Convention Workbook* should be consulted for instructions on moving a not-recommended item for consideration. Passage of a not-recommended item requires an affirmative vote by three-fifths of the delegates.

STUDY PROCESS PROCEDURES

In September 2006, the LWVC Education Fund board adopted new policies for adopting and conducting state League studies. The policies address the need for effective planning, securing of funding, and preparation of the study committee, as well as the need to fit the calendar for a study into the ongoing work of local Leagues. These new procedures were included in the Program Planning Kit and are found on pages 52-54.

CONCURRENCE PROCEDURE FOR LWVC CONVENTIONS

Procedures for adopting a position by concurrence were published in the Program Planning Kit and may be found on page 55. If a League does intend to propose adoption of a position by concurrence, notice must be sent to all local Leagues 30 days prior to the start of convention with the required information. A copy of the notice and information must be given to all delegates.

If needed, Leagues may request assistance from the LWVC program director in whose portfolio the concurrence position would fall.

LWVCEF STUDY PROCESS

Study Committee Responsibilities

[Note: Throughout this document, the word "study" may be taken to indicate either a full study to create a new position or an update of an existing position.]

1. Normally, only one state study should be adopted at any convention.
2. Ideally, a state study will be a three-year process to avoid education and consensus activity interference with local Leagues' work during the federal election cycle. Any request for a shorter timeline must be reviewed and approved by the LWVCEF board. **The time frame may not be changed once the study is in process.**
3. An exploratory study committee that wishes to have its topic considered for recommendation by the LWVCEF board at convention must submit the following items as part of the program planning process:
 - Rationale for the study
 - Expected source of funding for the project *[The LWVCEF can provide historical cost information]*
 - Proposed study committee members and chair
 - Outline of the study's proposed scope
 - Names of local Leagues that back the study and pledge to participate in the consensus
4. When a study is adopted at a convention (for either a recommended or not-recommended item), the following items must be completed within six months (by the November board meeting following adoption). **If these items are not completed on time, it will be up to the discretion of the LWVCEF board whether to allow the study to proceed.**
 - Submission of sufficient qualified names for the official study committee and its chair
 - Attendance by the official study committee at a training session conducted by the LWVCEF board and/or staff detailing the fiscal and organizational responsibilities of all parties involved in the study. Consensus question framing would also be covered.
 - Development by the study committee of a more detailed scope of the study
 - Development by the study committee of the proposed schedule for the study, including deliverables
 - Development by the study committee of the proposed budget for the study *[again, the LWVCEF can help by providing historical data]*
 - Acquisition of funds for a non-recommended study *[The LWVCEF staff are not responsible for fundraising for a non-recommended study, except to provide the customary material attached to a grant proposal. A nominal amount of "seed money" will be provided in the LWVCEF budget to allow for startup costs for a non-recommended item.]*
5. The study committee is encouraged to send a reading list to the point person in each local League very early—even while the study kit is still under development.
6. The study kit must go out to local Leagues a minimum of nine months prior to the consensus due date to allow for local League scheduling.

Sample Timeline for a Three Year State Study Adopted May 2007

[This schedule is intended to be very rough and allows a lot of leeway. It tries to take into account the “down” time that most local Leagues experience over the summer and around the holidays. Most importantly, it avoids the ongoing conflict between the study's education and consensus process and local League responsibilities relating to the Federal election cycle.]

May 2007: Study is adopted at convention

May 2007–October 2007: Study committee is selected and trained; study scope, schedule, and budget are developed and funding is obtained

November 2007: The LWVCEF board gives go-ahead for study to begin

November 2007–June 2008: Study committee conducts research and develops consensus questions and study kit; sends out a reading list to local Leagues, along with suggested resources and/or activities; local Leagues form their own study committees

July 2008: The LWVCEF board approves study kit and consensus questions

August 2008–February 2009: Study committee distributes study kit to local Leagues and begins the process of educating local Leagues through other means—e.g., LWVC VOTER articles; local Leagues form their own study committees

March–May and October–November 2009: Local Leagues educate their members and conduct consensus meetings

January 2010–February 2010: Study committee crafts draft position based on local League Consensus Reports

March 2010: Study committee presents draft position to the LWVCEF board for review/editing

March 2010–April 2010: Study committee revises position based on the LWVCEF board input

May 2010: Position is adopted at LWVCEF board meeting so that action may begin

May 2011: Position is formally ratified by members at convention along with the rest of the LWVC program

LWVCEF Study Process: Board/Staff Responsibilities

1. Create a budget that includes the necessary funds for a board-recommended study or, alternatively, seed money for a possible non-recommended study, for the fiscal year following each convention.
 2. Create and moderate a program planning list-serve for use by local League members
 3. Create an application form and "vetting" process for the members of any study committee—especially the chair. Qualifications would include:
 - League experience
 - Expertise in the area of the study
 - Project management experience, including writing skills
 - Time availability over the life of the study
 - Lack of bias toward a desired outcome
 4. Exercise final approval over the creation of the study committee, which ideally would consist of at least nine qualified members plus its chair.
 5. Provide historical data to the study committee to allow for realistic budgetary and scheduling activity.
 6. Present recommendations for hiring of part-time, temporary staff to support the study committee so that ongoing LWVC operations will not be jeopardized. [These recommendations would assist the study committee in budgeting and in planning their fundraising strategy.]
 7. Develop and conduct a training session for study committee members that covers, great detail, the roles and responsibilities of all participants in the study process. Also, ensure that the study committee has copies of and has reviewed relevant League publications such as Writing for League.
 8. Commit the necessary LWVC program committee time and effort to provide ongoing supervision of, documentation of, and punctual reporting on the study committee and its work, especially:
 - Completion of "deliverables" by the scheduled dates
 - Adherence to budget and to financial reporting procedures
 - Issues of attrition or non-participation by study committee members
- Emphasis should be on early detection and resolution of problems. The Education Fund Chair will participate in all program committee activity that concerns an ongoing study.
9. Resolve to be willing to "pull the plug" on a study if ongoing problems are not addressed—e.g., schedules are not met, quality of research and analysis are not acceptable, study committee is non-functional, or too much staff time is being used to the detriment of the LWVC ongoing work.
 10. Provide continual, repeated education of local Leagues about these procedures.

CONCURRENCE POLICY

Adopted by the LWVC Board of Directors January 7, 2007

The definition of Concurrence in *In League* is:

Concurrence is the act of agreeing with—or concurring with—a statement of position. A decision-making technique used by the League for some time, concurrence can work several ways. Groups of League members or League boards can concur with 1) recommendations of a resource committee or a unit group; 2) decision statements formulated by League boards; or, 3) positions reached by another League or Leagues.

As a general rule, background materials presenting the pros and cons on the issue being considered are provided to Leagues and members in the concurrence process.

To ensure that all delegates to LWVC conventions are given adequate notice that they will be asked to consider adoption of a position by concurrence and that they will feel they are casting an informed vote, the following procedure will be followed:

- Local League(s) must submit as one of their recommended issues for state program planning the adoption of a new position by concurrence. It could be something such as "adopt a new state position on financing infrastructure by concurring with local League existing position." This is the method by which the issues will be on the list of not-recommended items, and at the time of the convention will be eligible to be moved for consideration.
- **The local League or individual members who plan to move for adoption of a new position by concurring with a current position of a local League or ILO must notify all local League presidents of this not later than 30 days prior to the start of convention.** If requested in time, the LWVC office will provide mailing labels for the presidents, but it is the responsibility of the individuals or local Leagues to mail the notice recommending concurrence.
- The notice to local League presidents will contain the following information:
 - the position the delegates will be asked to adopt
 - the name of the local League whose position it is; when the study was done; a succinct but complete description of the extent of the study; and instances of application of the position
 - any other local Leagues or ILOs that have a similar position, in order to indicate the present extent of member understanding of the issue.
- The League or members who plan to move consideration of the concurrence should come to convention prepared to give a copy of the notice with the above information to all delegates.
- The Convention Workbook should be consulted for instructions on moving a not-recommended item for consideration. Passage of a not-recommended item requires an affirmative vote by three-fifths of the delegates.
- Any needed assistance may be requested from the LWVC program director in whose portfolio the concurrence position would fall.

ENERGY POSITION

Updated Position Adopted by the LWVC Board of Directors July 16, 2006 and
Amended March 11, 2007

POSITION IN BRIEF

The League supports development of a state energy policy that will ensure reliability of energy resources and protection of the environment and public health and safety, at reasonable customer rates, giving primary consideration to conservation, energy efficiency and renewable resources. State government should provide an efficient, coordinated energy administrative structure with open transparent procedures.

POSITIONS

Resource Adequacy

1. The state regulatory and planning agencies, as well as the energy providers, should give primary consideration to conservation and energy efficiency. State regulation and planning should also address the critical need for demand-side management of peak power requirements including real-time pricing.
2. In acquiring new electric resources, major additional factors to consider include the:
 - a. potential for mitigating greenhouse gas emissions;
 - b. development and deployment of renewable resources;
 - c. contribution to the diversity of the resource mix;
 - d. availability at times of peak power demand;
 - e. level of support for base load power requirements.

Integrated Energy Planning

3. The state should implement an integrated energy planning process that:
 - a. forecasts needs for transmission line and other energy infrastructure, including additional generation, storage, and investments in energy efficiency and demand-side management;
 - b. establishes consistent statewide procedures for the set-aside of land that will be needed for future transmission corridors and other associated energy infrastructure, in compliance with California Environmental Quality Act (CEQA) requirements;
 - c. streamlines procedures so that siting and permitting can be accomplished in a timely way.

Statewide Standards

4. Statewide standards should be set for renewable resource development, demand-side management procurements and reserve requirements.
5. These standards should be applied to all load serving entities, including:
 - a. municipal utilities;
 - b. electric service providers;
 - c. rural electric cooperative, with accommodation made for any problems that might arise for small and/or rural providers.

Organizational Structure

6. The energy planning and regulatory process should be based on coordination of functions, as well as collaboration among the existing agencies. The regulatory responsibilities (i.e., rate-setting and rulemaking) should be separated from planning and permitting functions.

Roles of the State

7. The state should regulate and oversee in-state energy facilities, including Liquefied Natural Gas terminals, through permitting, licensing, and enforcement of regulations for in-state and out-of-state providers.
8. The state should:
 - a. conduct forecasts to assure resource adequacy and system reliability;
 - b. use economic/market and other incentives to foster renewable energy, conservation, demand-side management, and greenhouse gas reductions;
 - c. administer a public-interest research and development program.

Regional Planning

–Begin vertical–

9. Decisions about implementation of the energy planning process should be made on a region-wide basis through a mechanism that incorporates participation by local governments.

–End vertical–

Roles of Local Governments

–Begin vertical–

10. Local governments should have responsibility to inform their citizens about developments in regional energy planning and to communicate local concerns to the regional planners.
11. Local governments should promote energy conservation, especially in relation to building codes, transportation, resource recovery, and public information.

–End vertical–

Transparency in Decision-making

–Begin vertical–

12. Greater transparency in energy policy decision-making should be promoted by:
 - a. effective noticing;
 - b. use of open meetings and workshops, community outreach, including funding for meetings;
 - c. extensive use of communications technologies.
13. Given the importance of public participation, agencies should be required to use plain language in all communications, proceedings, and publications.

–End vertical–

Direct Access

–Begin vertical–

14. Any direct-access (choice of a provider) policy should not result in additional costs to the remaining core customers.

15. Customers who leave the regulated system for a direct-access account should be required to pay a fair share of the costs their utility has incurred to serve them.
 16. Customers who have left a regulated utility for a direct-access account and later wish to return should be required to compensate for any negative effects their return will have on the regulated system.
- End vertical–

Interrelationship of Energy and Water

–Begin vertical–

17. Energy agencies and utilities should develop programs that will help the water sector reduce its very large consumption of electric power and fossil fuels.
18. Information about the impacts of water conveyance, treatment, and end use, including irrigation pumping, should be disseminated to the public.
19. Energy policy should recognize the important interrelationship between water use and energy use. Practices such as universal metering and economic incentives to shift load to off-peak hours should be considered.
20. Recognizing that a substantial portion of California's economy is based on agriculture, measures to reduce water-intensive crops and landscape plantings should be considered.

–End vertical–

Adopted 1978; Updated 1980, 2006; Amended 2007

ENERGY UPDATE STUDY CONSENSUS REPORT

Early on, the energy study committee recognized that some League members were looking for simplistic solutions to the very complex challenges faced by state policy makers and the energy industries. Thus, the first two consensus questions were intended to encourage members to acknowledge that decisions regarding development of new energy resources and infrastructure will demand a balancing of many factors. It appears that most Leagues had extensive discussion of these two questions.

The consensus results for these first two questions were very clear. Reliability is the primary concern, and protecting the environment a close second. Obviously, the state's concern about "keeping the lights on—and industry and commerce operating" is shared by our members. In terms of the factors to be considered in planning for new resources, the impact of greenhouse gases was predominant. (This can be equated with an emphasis on conservation/energy efficiency and renewable resources, which is consistent with our earlier energy policy positions.) Diversity of resources is also a major concern. The state energy agencies have made conservation/energy efficiency the top resource priority in the "loading order" of the Energy Action Plan, and many consensus reports mentioned it. Conservation encompasses demand-side management to reduce the requirement for peaking capacity and increased use of combined heat and power that can increase the efficiency of natural gas utilization from 35 percent to nearly 85 percent.

The committee felt that the predominant responses to the first two questions, combined with those to questions 6 and 7, calling for effective and transparent government, should be the basis for the "position in brief." The addition of "Public health and safety" was taken from the previous energy position; it seems to be a given, but should not be omitted.

GENERAL COMMENTS

The committee is aware that the questions were not perfect, but we were pleased by the comprehensive responses that we received from a large number of Leagues. Forty-two Leagues participated in the study—with 957 League members contributing.

Several Leagues indicated that they would have liked the questions to be directly related to specific chapters in the study kit. The committee considered this possibility early on, but decided it could not be done if the new policy positions were to reflect the full complexity of the structure of the industry and the policy interrelationships. The committee wanted all League members who would be presenting the study kit material to their Leagues to be familiar with the complete spectrum of issues. Only the Water/Energy question was tied to a single chapter.

Four Leagues completed only parts of the consensus, commenting that the whole study was too technical for their membership. League-member understanding of policies associated with vital technologies is a major concern. Yes, the energy issues are complicated, but no more so than are hazardous materials and water issues. To a large extent, the challenges were (and are) related to the specific vocabulary of the energy arena. The committee provided local Leagues with four basic two-pagers as background on the structure of the electric sector during the first year of the study process, and then supported a number of major forums on the relevant issues around the state. Two of the forums were sponsored jointly by the California Public Utilities Commission and the League and merited the interest of a broad spectrum of industry and public interest groups. The hope of the committee was that League members would gradually become acquainted with the vocabulary related

to the energy issues and then develop an understanding of the major concerns. Some Leagues and some members took advantage of these opportunities, and others didn't.

We believe it is important to note that media coverage of the energy industry has been generally poor. That is largely because many journalists haven't taken the time to understand the issues. We were pleased to have the person who covers energy for a major news entity tell the committee that he found our study guide—and glossary—to be of great value to him.

Over the past several years the committee has administered an LWVC e-list of about 50 members. This list carries major trade press articles and announcements from the energy agencies related to California energy concerns. Leagues that had members on this list were among the more significant contributors to the consensus positions. That e-list is continuing.

THE REMAINING QUESTIONS

Responses to Question 3 regarding statewide standards strongly supported consistent standards. Only one League, served by a municipal utility, indicated that municipal utilities should be free to define their own standards. Several other Leagues, also served by municipal utilities, suggested that consideration should be given for special circumstances. The overwhelming consensus was that everyone should be playing by the same rules.

Question 4 addressed the need for transmission capacity. While no one wants a transmission line in the backyard, League members acknowledge the need and are enthusiastic about thinking ahead to meet anticipated needs. The concept of identifying corridors for future energy infrastructure was attractive to most Leagues—so long as California Environmental Quality Act (CEQA) standards are used. Use of the term “streamlined process” is intended to reflect an elimination of existing redundancies in the siting process—not an expedited process that would limit full CEQA review. It is already clear that continuing delays in siting and building transmission are likely to prevent the investor-owned utilities from meeting the implementation dates in the existing Renewables Portfolio Standard of 20 percent by 2010.

This question led to numerous comments regarding the need for regional planning and the importance of addressing NIMBYism. At this time most regional entities involved in land use planning are focused on housing and transportation; energy, water and telecommunications planning are presently not considered. Increased regional planning is obviously an important evolving concern, but specific ways to foster regional planning were beyond the scope of this policy update.

A number of Leagues had strong opinions on the damaging influences of parochial local governments. League policy supports the active involvement of local governments, but responding to a notable number of consensus comments, the updated policy suggests that local governments should be actively involved in regional planning from the beginning and not, suddenly at a later date, become a roadblock to an accepted plan. How to best involve the public was not addressed, but it was clear from the responses that League members believe the public should be integrally involved in the planning process. How to engage the public early in planning is a separate topic. The Energy Commission has recently awarded a major contract for a project to identify and address issues related to siting of transmission corridors. League representatives will serve on the policy and technical committees defining the scope of the project.

Question 5 was intended to address the continuing efforts to deregulate the electric industry. The committee recognizes that there are special interests that would like to avoid bearing a fair share of the embedded costs of the existing infrastructure. The committee was seeking comments from League

members on how important local communities and industry feel it is for them to be able to discontinue electric service from their local utility and contract separately for power, in contrast with the need to keep power costs reasonable for all Californians—recognizing that we are still paying for the errors of deregulation. League members came down very strongly on the side of protection of the core (regulated) customers and did not reflect support for renewal of direct access options.

During the past year legislation has been proposed to merge the existing state energy agencies into a single agency. This was the background of both questions 6 and 7. About a half dozen consensus reports indicated support for a centralized agency; however, overall, the reports were skeptical of the value of such a merger. The main concern was the potential loss of transparency in a large bureaucracy. Clearly, the possibility of improvements in efficiency is not valued by League members as highly as is transparency of process.

Concerns about where adjudicatory processes belonged in the state administrative structure were not clearly addressed in the consensus replies. Several, but not most, Leagues mentioned these concerns; however, because the committee felt very strongly about the need to keep regulation separate from planning processes, we have supported maintaining this distinction. This was an area where the committee might have written a more explicit question. The proposed updated policy does not presume either a single agency or the continuation of three agencies; rather the policy addresses the overall roles and responsibilities to be handled by state administration.

Support for a state-administered research and development program was included in the earlier position statement; this did not come up directly in this update study. However, the committee felt that the earlier inclusion justified including support for state-administered R&D in this revision.

The importance of the appointment process for selection of the leadership of the agencies became clear at several of the public forums sponsored by the League, but this was after the consensus questions had been approved. We now recognize that the appointment of good commissioners is vital. These individuals contribute greatly to the development of state energy policy, and exert a great deal of control over the priorities of the agencies. The committee inserted a rather innocuous sentence regarding commissioner qualifications in the hope that it might be used to support League involvement if a change in the current process of commissioner appointments were to be proposed at some future date.

The specific authority of the state government in interstate energy issues was addressed in question 6. Public recognition of the regulatory tensions and significant conflicts of interest between the state and the federal government has increased notably since the deregulation fiasco. Despite new federal legislation calling for Federal Energy Regulatory Commission (FERC) jurisdiction, the consensus reports strongly supported state veto authority over Liquefied Natural Gas (LNG) siting within the state. There were no comments related to nuclear plant relicensing; however, state versus federal authority comes into play in this arena as well, and the Energy Commission has begun to assert its right of primary review in this area. Apart from public health and safety, League positions regarding nuclear power facilities are LWVUS positions.

In terms of improving transparency of process, the updated policy spells out the numerous options mentioned in the consensus reports quite clearly.

It was clear that most Leagues really appreciated the water-energy interrelationship question. For many, it was like coming home from a difficult trip. In fact, the San Diego League only addressed questions 6 and 8. There was extensive input from numerous Leagues—chiefly pointing up suggestions made in the energy kit. The policy position addresses some of the major suggestions

included in the consensus reports. It was evident that Leagues have been alerted to the close relationship of these “commodities” or resources. Now we need to find ways to encourage informed local League members to be increasingly active in both the energy and water policy arenas.

APPENDIX 1

ENERGY UPDATE STUDY CONSENSUS QUESTIONS

Adopted by the LWVC Board of Directors July 10, 2005

1. Values: What values should be considered in electric policy decision-making in the coming decade?

Please indicate which of the following values you consider 1) vital, 2) very important, 3) somewhat important, 4) not very important. (No more than two 1s and two 2s)

	1	2	3	4
a) Reasonable rates	—	—	—	—
b) Customer choice of provider	—	—	—	—
c) Environmental protection	—	—	—	—
d) Reliability of service	—	—	—	—
e) Transparency and efficiency of government	—	—	—	—
f) Social equity and environmental justice	—	—	—	—
g) Encouraging a strong industrial base	—	—	—	—
h) Public participation in the process	—	—	—	—
i) Other [please specify]	—	—	—	—

2. Factors for consideration: In planning for acquisition of new electric resources, what factors merit consideration?

(Same 1-4 scale, and no more than two 1s and two 2s, as above)

	1	2	3	4
a) The diversity/mix of resources	—	—	—	—
b) Impacts on greenhouse gas emissions	—	—	—	—
c) Level of support for baseload power requirements	—	—	—	—
d) Availability at times of peak power demand	—	—	—	—
e) Dispersed (<10 MW capacity) generation	—	—	—	—
f) In-state vs. out-of-state generation	—	—	—	—
g) Impacts on the transmission grid	—	—	—	—
h) Potential sites for terrorist activity	—	—	—	—
i) Life cycle costs	—	—	—	—
j) Other [please specify]	—	—	—	—

- 3) Should investor-owned and municipal utilities in the state be expected to adhere to the same standards for renewable resources development, demand-side management procurements, and reserve requirements? Should all independent Load Serving Entities be expected to adhere to the same standards?
- 4) Since sites for power generation facilities and rights-of-way corridors are part of the statewide energy planning process, can you envision a process that would ensure that land be available for future energy development?
 - a) Should land-use planning for future infrastructure development be an essential element in state energy policy?
 - b) Should there be a requirement that a pre-CEQA assessment be conducted prior to designation or banking of particular lands?
 - c) What roles should the public have in terms of regional energy planning?
 - d) What roles and responsibilities should local governments have in regional energy planning?
- 5) We would like you to consider the impacts of customer choice and direct access on electric system reliability and customer rates. Specifically:
 - a) What would you be willing to pay for customer choice?
 - b) When direct-access customers leave the regulated utility system, the remaining core customers must pick up additional embedded costs, Should departing customers be required to pay their fair share of embedded costs?
 - c) Should an additional charge be imposed on departing customers, recognizing that there could be a negative effect on the integrated system?
 - d) What conditions should be imposed on customers that have left the regulated utility system if they wish to return to service by the utility?
- 6) At present there is some debate regarding the roles of state government in planning, owning, regulating and managing the electric power system.
 - a) Given that much of the generation is now owned by out-of-state companies, what roles can and should the state play in the regulation and management of an electricity market?
 - b) What could be changed to make planning and regulation a more transparent process?
 - c) The League has supported competent regulation at the state level to meet projected state energy needs, as well as to protect health and safety and the environment. What should the state's responsibilities and jurisdiction be in terms of the siting and the rate structures of facilities not owned by the investor-owned utilities, including proposed liquefied natural gas facilities?
- 7) Would there be advantages in having a single California Energy Agency with responsibility for energy planning, policy, facility permitting, operational integrity and regulation? Please list some advantages and disadvantages. What other alternatives exist if California is to have an effective planning and regulatory process for the energy sector?
- 8) The water sector—conveyance, treatment, end-use and irrigation pumping—is California's largest consumer of electric power, and the demands of the water sector for on-peak power are expected to double over the coming decade. What specific improvements in conservation, efficiency and forecasting could be carried out by water users to foster more effective use of both our water resources and our energy resources?

APPENDIX 2

NOTES ON ENERGY QUESTION TABULATIONS

Compiled by Jack Sullivan, LWVC Legislation Director

In this section we briefly present some information about how local Leagues around the state responded to some of the energy consensus questions. Keep in mind that the study dealt with technical and complex issues and this section is intended to give the reader some sense of the kinds of agreement among local Leagues. It was possible to complete this tabulation only for some of the consensus questions.

Question 1 tabulations

As the following tabulations indicate, local Leagues tended to choose “environmental protection” and “reliability of service” as their first and second choices in question 1. “Reasonable rates” was a very close third.

Rank 1. Given to the top two choices:

a) Reasonable rates	10
b) Customer choice	0
c) Environmental protection	24
d) Reliability of service	37
e) Transparency and efficiency of government	2
f) Social equity and environmental justice	0
g) Encouraging a strong industrial base	0
h) Public participation in the process	0
i) Other	0

For rank 2, where local Leagues were asked to choose their third and fourth choices, again “reasonable rates” was favored by a large number of Leagues and “transparency and efficiency of government” was close behind. “Social equity and environmental justice” was third.

Rank 2. Choices 3 and 4:

a) Reasonable rates	24
b) Customer choice	0
c) Environmental protection	10
d) Reliability of service	1
e) Transparency and efficiency of government	20
f) Social equity and environmental justice	13
g) Encouraging a strong industrial base	0
h) Public participation in the process	4
i) Other	5

Counts for Question 2

For the items in question 2, the number one ranking was “impacts of greenhouse gas emissions” and “diversity/mix of resources” was a somewhat distant second. “Level of support for baseload power requirements” and “availability at times of peak power demand” were third and fourth in this question. All of the other options received very little support.

Rank 1. Given to the top two choices:

a) The diversity/mix of resources	15
b) Impacts of greenhouse gas emissions	29
c) Level of support for baseload power requirements	12
d) Availability at times of peak power demand	12
e) Distributed (<10 MW capacity) generation	1
f) In-state vs. out-of-state generation	0
g) Impacts on the transmission grid	3
h) Potential sites for terrorist activity	0
i) Life cycle costs	3

Local Leagues strongly went for “availability at times of peak power demand” and “the diversity/mix of resources” as their third and fourth choices respectively. As you can see, greenhouse emissions and the transmission grid also received support.

Rank 2. Choices 3 and 4:

a) The diversity/mix of resources	15
b) Impacts of greenhouse gas emissions	11
c) Level of support for baseload power requirements	9
d) Availability at times of peak power demand	19
e) Distributed (<10 MW capacity) generation	3
f) In-state vs. out-of-state generation	7
g) Impacts on the transmission grid	12
h) Potential sites for terrorist activity	1
i) Life cycle costs	2

Question 4 tally

4a. Should land-use planning for future infrastructure development be an essential element in state energy policy?

Yes-32

4b. Should there be a requirement that a pre-CEQA assessment be conducted prior to designation or banking of particular lands?

Yes-27

No-4

NA-1

4c. What roles should the public have in terms of regional energy planning?

Yes-9 (Many conditions included)

4d. What roles and responsibilities should local governments have in regional energy planning?

Local government should be one of many voices	1
Local government should prepare executive summaries of process for lay public	1
Regional planning should have priority	15
A regional conservation plan	1
Local conservation plans	7
Energy plans in local government general plans	5
Local public hearings	1
Keep local community informed	1
Local government should not have authority to override	8
Defining regional is difficult	2
Neither—the state should be in charge	1
Emphasis on local government and agency alliances	2

Question 5 tally

- a) What would you be willing to pay for customer choice?
 - Nothing-12
 - No consensus-5
 - Something-7 (but note the “pay something” crowd was highly qualified)
- b) When direct-access customers leave the regulated utility system, the remaining core customers pick up additional embedded costs. Should departing customers be required to pay their fair share of embedded costs?
 - Yes-26
 - No-3
 - Maybe-1
- c) Should an additional charge be imposed on departing customers recognizing that there could be a negative effect on the integrated system?
 - Yes-22
 - No-8
 - Maybe-1
- d) What conditions should be imposed on customers that have left the regulated utility system if they wish to return to service by the utility?
 - Fee, penalty, “cover costs”-18

EDUCATION: PRE-KINDERGARTEN THROUGH 12 POSITION

Updated Position Adopted by the LWVC Board of Directors May 23, 2005

POSITION IN BRIEF

–Begin vertical–

Support a comprehensive pre-kindergarten through twelfth grade public education system that meets the needs of each individual student; challenges all students to reach their highest potential; and develops patterns of lifelong learning and responsible citizenship.

Support improvements in public education, based on access with both equitable and sufficient opportunities to learn for all students.

–End vertical–

Support a system of public education funding that is adequate, flexible, equitable, reliable and sustainable; derived from a combination of revenue sources; and distributed fairly to support access and equitable opportunities for all students.

Support formulating broad general guidelines at the state level, with flexibility at the local level for developing and implementing program.

POSITIONS

Equitable Access to Quality Education

1. The state is ultimately responsible for providing a system of public education.

–Begin vertical–

2. Basic educational necessities provided to some students must be provided to all.

3. The fundamental elements that must be present to create a teaching and learning environment that provides access and equitable opportunity for all children include, but are not limited to:

- a. a safe school environment;
- b. books and instructional supplies;
- c. clean, healthy facilities in good repair, with seating for all students;
- d. fully qualified teachers;
- e. parental involvement;
- f. strong school-site management.

–End vertical–

4. An effective state system of monitoring and accountability must be present to ensure that all receive basic educational necessities.

Equitable Access to Quality Education: Readiness to Learn

–Begin vertical–

5. All children should enter school ready to learn to their fullest potential. Measures to ensure this are:

- a. school readiness programs, including universal access to preschools that are high quality, developmentally appropriate, and voluntary;

- b. outreach to and support for parents of young children to enable parents to contribute to their child's readiness to learn.

–End vertical–

Curriculum

–Begin vertical–

- 6. There should be joint responsibility for coordinated curriculum planning in which the state develops broad guidelines for a common core curriculum and the local district develops a comprehensive, challenging curriculum that:
 - a. includes the state minimum requirements;
 - b. meets the needs and challenges the abilities of all students in the district;
 - c. reflects priorities set in the local community.

–End vertical–

Curriculum: Guidelines

–Begin vertical–

- 7. There should be state policies, guidelines, and standards for curriculum that encourage the local districts to:
 - a. develop a broad curriculum;
 - b. provide for an appropriate range of student abilities and interests;
 - c. evaluate feasibility of proposals and effectiveness of curriculum.

–End vertical–

Curriculum: Program

–Begin vertical–

- 8. There should be educational programs that have sufficient resources to provide all students with:
 - a. a command of basic skills;
 - b. competence in complex skills;
 - c. exposure to a broad common body of knowledge;
 - d. an appreciation and respect for one's own cultural heritage and that of others;
 - e. sufficient instruction to develop competence in speaking, reading, and writing English;
 - f. services needed to ensure a school environment conducive to learning;
 - g. a process to identify special needs and provide appropriate services to meet those needs;
 - h. a variety of challenging learning opportunities;
 - i. preparation for leading productive lives, including responsible citizenship;
 - j. the opportunity to graduate with the skills and knowledge necessary to choose postsecondary education or immediate entry into gainful employment or both.

–End vertical–

Curriculum: Assessment

- 9. There should be responsibility at the state level for a student assessment system that has as its goal the improvement of the quality of education and student learning with:

–Begin vertical–

- a. adequate resources, assistance and time to enable schools to improve student learning;
- b. development of appropriate assessment tools that measure basic skills as well as complex skills and reveal exposure to a broad common body of knowledge;

- c. a student assessment system that is timely, accessible, and understandable to teachers, parents, administrators, and the public;
- d. a student assessment system that recognizes and promotes student advancement and growth rather than initiating punitive sanctions.

–End vertical–

Personnel: State Level

10. Responsibility at the state level for:

- a. developing guidelines for recruiting, training, certifying, and retraining teachers that maintain high standards;
- b. including early and extensive experience in the classroom in the teacher training system;
- c. developing guidelines for evaluation that are fair, rigorous, and frequent with high standards for retraining teachers and with effective procedures for removing ineffective teachers;
- d. allocating sufficient funds to provide adequate and appropriate salaries for teachers and administrators;
- e. maintaining a financially sound teacher retirement system;
- f. regulations governing tenure that permit a fair, rigorous, and frequent evaluation system.

Personnel: Local Level

–Begin vertical–

11. Responsibility at the local level for:

- a. maintaining high performance standards for teachers and administrators;
- b. implementing a fair, rigorous, frequent evaluation system;
- c. providing opportunities for retraining and professional growth for teachers;
- d. ensuring adequate and appropriate salaries and benefits;
- e. providing a work environment that is conducive to good teaching;
- f. providing incentives for excellence in teaching;
- g. sustaining community support and recognition for educators and education;
- h. providing the appropriate notice and access for the community to the collective bargaining process;
- i. utilizing, when possible, collaborative approaches to collective bargaining.

–End vertical–

Finance: State Level

12. Responsibility at the state level for:

- a. primary funding of public education, with provision for as much local control as possible over local schools;
- b. providing sustainable, transparent, adequate, flexible, and timely funding derived from a combination of tax sources to ensure all students have the opportunity to achieve state standards;
- c. developing a school finance system that incorporates a multi-year mechanism and enables orderly, timely, effective budgeting and negotiating processes at the local level;
- d. developing a process for forward funding of the educational budget with decisions made in the year before implementation;
- e. equitable distribution of general purpose funds based on student population;
- f. separate and appropriate funding of categorical programs for students with special needs such as Special Education, English Language Learners, and the socio-economically disadvantaged;

- g. limiting the number of programs qualifying for categorical funding to increase flexibility to meet local priorities;
- h. an equitable funding system that encourages local control;
- i. full funding of mandated programs and procedures to avoid encroachment upon the general educational program;
- j. periodic review of state-mandated programs;
- k. a uniform system of budgeting and accounting that is understandable to the public;
- l. opposition to expenditures by the state for vouchers to non-public schools;
- m. measures that make it possible for school districts to seek new revenue locally.

Finance: District Level

–Begin vertical–

13. Responsibility at the district level for:

- a. seeking input on educational priorities from all stakeholders, including, but not limited to, school site councils, school board members, principals, teachers, parents, and community organizations;
- b. utilizing available flexibility of funds to meet local priorities.

–End vertical–

Governance

–Begin vertical–

14. There should be a system of educational governance that:

- a. clearly defines the roles and responsibilities of institutions such as the State Board of Education and individuals such as the State Superintendent of Public Instruction responsible for educational governance;
- b. provides clear lines of authority, with accountability:
 - 1) the state is accountable to its citizens for providing public education to all California students;
 - 2) the local district is accountable to its community and state for meeting the educational needs of its students.

–End vertical–

Governance: State Level

15. Responsibility at the state level for:

- a. setting broad education goals and policies;
- b. formulating long range plans for the statewide system;
- c. determining minimum standards and guidelines for evaluating student progress;
- d. a state educational code that defines state responsibilities and allows local decision making;
- e. developing broad guidelines for instructional materials selection;
- f. school building safety standards.

Governance: Local Level

–Begin vertical–

16. Responsibility at the local level for:

- a. setting long range community goals and interim objectives;
- b. long range planning for the district;
- c. formulation, implementation, and evaluation of programs;
- d. effective implementation of mandated programs;
- e. developing strategies and methods to improve performance of at-risk students;

- f. involving the community in assessing local educational needs and goals;
 - g. working cooperatively with local and/or county agencies to obtain support for school services.
- End vertical–

Role of the Public

–Begin vertical–

17. The public should play a role in public education with:
- a. public access and involvement in decision making provided by state and local educational governance bodies;
 - b. parental and community involvement encouraged at the school site level.

–End vertical–

Adopted 1973; Updated 1985, 2005

LEGISLATIVE PRIORITIES 2007

Adopted by the LWVC Board of Directors March 11, 2007

ABOUT LEGISLATIVE PRIORITIES: Legislative priorities should not be confused with Issues for Education and Advocacy. Legislative priorities are issues selected each year by the LWVC Board of Directors, in consultation with off-board program directors, legislative consultants, the legislation committee, and the program director/advocate, for concerted action in the legislature. The Issues for Education and Advocacy are taken into careful consideration when the legislative priorities are chosen. However, it is rare that the legislature's agenda and the League's agenda coincide exactly.

1. Priority Issues (*all of equal importance*)

■ **REDISTRICTING REFORM**

- Support redistricting by an independent commission using fair criteria and an open, transparent process

■ **INFRASTRUCTURE FOR A SUSTAINABLE CALIFORNIA**

- Support responsible expenditures for sustainable infrastructure improvement and development

■ **HEALTH CARE**

- Support a universal single payer health care system
- Support expanded health care coverage that promotes progress toward a single payer system.

2. Support requests from local Leagues and ILOs for advocacy on bills of specific interest to their jurisdictions.

3. Take action as appropriate on core issues: Elections, Voting Rights, Campaign Finance Reform, and Reproductive Choices.

4. Consider Program Director recommendations for action on the highest priority bills in their program areas.

5. Review all statewide ballot measures and recommend a position or neutrality on each one to the LWVC Board of Directors.

PROPOSED AMENDMENTS TO LWVC BYLAWS

Background

Article V of the bylaws of the League of Women Voters of California (LWVC) empowers the board to appoint committees, including a bylaws committee. At its September 2006 meeting, the board appointed a bylaws committee of the following members:

- Caroline deLlamas (LWV East San Gabriel Valley)
- Leslie Stewart (LWV Diablo Valley)
- Charolette Fox (LWVC Natural Resources Director)
- Chris Carson (LWVC Government Director)
- Wendy Phillips (LWVC Secretary), Chair

Submittal of Proposed Amendments

In the October 2006 UPDATE, the bylaws committee announced a deadline of December 15, 2006 for submittal of proposed amendments. Eight proposals were submitted. One proposal was from the nominating committee will change an officer title from executive vice president to vice president. To recognize the formation of the audit committee and to provide consistency with the LWVCEF bylaws, the bylaws committee is proposing two amendments. The remaining proposals are intended to provide clarification or consistency with the LWVUS bylaws. There were no proposals submitted by local Leagues.

The LWVC board reviewed the proposed amendments at its March 2007 meeting, and supported all the proposals.

Current Status

Eight proposed amendments are to be considered by delegates at Convention 2007. To be adopted, the proposed amendments must receive two-thirds of the vote by delegates present and voting at the convention.

The proposed amendments are set forth below along with the bylaws committee and the board's recommendations for action. Language to be deleted is indicated by ~~strikeout~~. New language is indicated by underlining.

BYLAW PROPOSAL #1:

Article II. Purposes and Policy.

Section 1. Purposes. The purposes of the LWVC are to promote political responsibility through informed and active participation of citizens in government, and to act on selected governmental issues.

Proposed by the Bylaws Committee and recommended by the LWVC Board

Rationale: To conform to the LWVUS bylaws amendment passed at its 2006 convention. It clarifies the League mission to promote civic engagement in all residents in our communities, not just citizens.

Required by the LWVUS to amend this provision. Delegates' approval is not needed, as this change is mandated by LWVUS. Nevertheless, the bylaws committee is presenting this for delegates' information.

BYLAW PROPOSAL #2:

Article III. Membership.

Section 2. Types of Membership.

- (a) Voting Members. Citizens at least 18 years of age join the League in California shall be voting members. Such members include:
1. An individual who joins a local League in California
 2. Student Member. A member of a local a local League who is enrolled either full- or part-time in an accredited institution and is making progress toward a degree.
 3. Life Member. An individual who has been a member of the League for 50 years. A life member is exempt from paying dues to the LWVC.
 4. Member-at-Large. An individual who resides outside the area of a local League and is not enrolled in a local League, but who pays annual dues to the LWVC in an amount determined by the board of the LWVC.
- (b) Associate Members. All other persons who are enrolled in a local League shall be associate members.

~~Section 2. Classes. The LWVC shall have the following classes of members: local League members, associate local League members, LWVC members-at-large, life members, student members, delegate members, local League and inter-League organization (hereinafter also referred to as "ILO") presidents, and directors. Directors shall constitute members within the meaning of Section 5056 of the California Nonprofit Public Benefit Corporation Law. A person may hold a membership in more than one class:~~

- ~~a) Local League Members. Local League members are persons who are citizens of the United States, at least 18 years of age and enrolled in local Leagues of Women Voters recognized by the LWVUS (hereinafter referred to as a "local League").~~
- ~~b) Associate Local League Members. Associate local League members are all other persons enrolled in local Leagues.~~
- ~~c) LWVC Members-at-Large. LWVC members-at-large are persons who reside outside the area of and are not enrolled in a local League, but who pay annual dues to the LWVC in an amount determined by the board of the LWVC.~~
- ~~d) Life Members. Honorary life members are League members who have been members of the League for 50 years and are exempt from paying dues. Paid life members are League members who have paid a lump sum life membership payment to the LWVUS.~~
- ~~e) Student Members. LWVC members who are enrolled either full or part time in an accredited institution and who are making progress toward a degree.~~
- ~~f) Delegate Members. Delegate members are local League members selected by a local League to represent the local League at the LWVC's biennial convention.~~
- ~~g) Local League and ILO Presidents. Local League and ILO presidents are the elected presidents of local Leagues and inter-League organizations.~~
- ~~h) Directors. Directors are persons elected and appointed to the board of the LWVC.~~

Proposed by the Bylaws Committee and recommended by the LWVC Board

Rationale: Clarity. The change from ‘honorary members’ to ‘life members’ conforms with the LWVUS bylaws. Also, life members, who continue to have voting privileges but no longer have to pay dues, is a more accurate designation of this type of member. And separate designations are not needed for delegate members, local League and ILO presidents, and LWVC directors, as such members also are regular voting members of a local League.

BYLAW PROPOSAL #3:

Article V. Board of Directors.

Section 15. Executive Committee.

- (a) Composition. The executive committee shall be composed of the president, the ~~executive~~ vice president, one member of the board who shall have been nominated for appointment by the president and elected by the board, and two members of the board elected by the board. Three members shall constitute a quorum.

Proposed by the Nominating Committee and recommended by the LWVC Board

Rationale: To reflect the change proposed in proposal # 4 (below).

BYLAW PROPOSAL #4:

Article VI. Officers

Sections 1 and 3.

Section 1. Enumeration and Election of Officers. The officers of the LWVC shall be a president, ~~a~~ ~~executive~~ vice president, a secretary and a treasurer. They shall take office on July 1 after being elected at the biennial convention and hold office for two years, or until their successors have been elected and qualified.

Section 3. ~~Executive~~ Vice President. The ~~executive~~ vice president in the event of the absence, disability, or death of the president shall possess all the powers and perform all the duties of that office until the board of directors shall fill the vacancy. The vice president shall have other powers and perform such other duties as may be prescribed by law, by the articles of incorporation, or by these bylaws, or as may be prescribed by the board of directors. In the absence or disability of the treasurer, the ~~executive~~ vice president may sign or endorse checks, drafts and notes.

Proposed by the Nominating Committee and recommended by the LWVC Board

Rationale: Deletion of ‘executive’ recognizes that with the addition of an executive director to the organization, executive duties have shifted from the executive vice president to an executive director. The change recognizes that shift and eliminates redundancy between the two positions. Addition of the language referring to other powers conforms to language in the LWVCEF bylaws.

BYLAW PROPOSAL #5:

Article IX. Financial Administration.

Add a new section 7. Audit Committee, and renumber the current section 7 to Section 8. Distribution of Funds on Dissolution.

Section 7. Audit Committee. The board shall appoint an audit committee to oversee the LWVC's financial reporting process on behalf of the board.

(a) Composition. The audit committee shall consist of three members, one of whom shall be a person who is not on the board. The president, treasurer, and staff members are not eligible to serve on the committee. No more than one member of the finance committee may serve on the audit committee. The chair of the audit committee shall not be a member of the finance committee and shall be selected by majority vote of the committee members..

(b) Duties. The duties of the audit committee shall be as follows:

- (1) Recommend to the board of directors the retention and termination of the independent auditor;
- (2) Negotiate the compensation of the auditor on behalf of the board;
- (3) Confer with the auditor to satisfy the committee members that the financial affairs of the LWVC are in order;
- (4) Review and determine whether to recommend that the board accept the audit;
- (5) Approve the hiring of the auditing firm for any non-audit services and assess the performance of such services; and
- (6) Audit internal controls and procedures.

Proposed by the Bylaws Committee and recommended by the LWVC Board

Rationale: At Convention 2005, the board informed delegates that it had retained external accountants to audit the annual statements. The board has continued this practice of annual audits and has appointed an audit committee to oversee the process. This proposed amendment will recognize the purpose and duties of the audit committee. And to help ensure broad representation on the committee (which will have three members), the amendment will specify that one of the committee members must be off-board. Also, the amendment will prohibit the president, treasurer, and staff from serving on the audit committee, and will restrict finance committee members on the audit committee to only one. It is similar to an amendment for an audit committee that the board made to the bylaws for the LWVCEF

BYLAW PROPOSAL #6:

Article X. Biennial Convention and Voting Rights.

Section 1. Place and Date. The LWVC shall hold a biennial meeting of all members by representation through elected delegates. A convention for delegates ~~members~~, local League and ILO presidents, and directors shall be held between April 15 and May 31 in odd-numbered years. This shall be known as the biennial convention. The time and place of the biennial convention shall be determined by the board.

Section 2. Composition. The biennial convention shall consist of:

- (a) the delegates ~~members~~ chosen by the local Leagues in the number provided in Section 4 of this article;
- (b) the local League and ILO presidents or an alternate, in the event the president is unable to attend; and
- (c) the directors of the LWVC.

Section 3. Voting. Each delegate ~~member~~, local League and ILO president, and director shall be entitled to one vote only at the biennial convention, even though attending in two or more capacities. Absentee or proxy voting shall not be permitted. Each local League president and delegate representing a local League shall be entitled to vote only if that League has met its per member payment (PMP) responsibilities. The board may make an exception in the case of proven hardship. All elections for officers and directors must be by ballot upon the written demand made by a delegate ~~member~~, local League or ILO president, or director at the biennial convention and before the voting begins. In the election of officers and directors, the candidates receiving the highest number of votes of those persons voting are elected.

Voting shall in all cases be subject to the provisions of the California Nonprofit Public Benefit Corporation Law. Cumulative voting shall not be allowed in any voting.

Section 4. Representation. The local Leagues shall be entitled to delegates in proportion to their membership as of the record date of the year of the biennial convention in accordance with Art. X, Sec. 8. Each local League shall be entitled to at least one delegate in addition to the local League president as provided in Art. X, Sec. 2 (b). When local League membership reaches 51 voting members, the local League shall be entitled to one additional delegate. Thereafter, one additional delegate shall be authorized for each additional 50 members, according to the following table:

50 or less	Local League or Associate Local League Members (inclusive) 1 delegate member
51-100	Local League or Associate Local League Members (inclusive) 2 delegate members
101-150	Local League or Associate Local League Members (inclusive) 3 delegate members
151-200	Local League or Associate Local League Members (inclusive) 4 delegate members
201-250	Local League or Associate Local League Members (inclusive) 5 delegate members
251-300	Local League or Associate Local League Members (inclusive) 6 delegate members
301-350	Local League or Associate Local League Members (inclusive) 7 delegate members
351-400	Local League or Associate Local League Members (inclusive) 8 delegate members
401-450	Local League or Associate Local League Members (inclusive) 9 delegate members
451-500	Local League or Associate Local League Members (inclusive) 10 delegate members
501-550	Local League or Associate Local League Members (inclusive) 11 delegate members

~~And in the same manner an additional delegate member for each additional 50 local League or associate local League members or a portion thereof. The record in the LWVC of paid up local League and associate local League members on the record date shall determine the official membership count for this purpose.~~

Proposed by the Bylaws Committee and recommended by the LWVC Board

Rationale: To simplify the language explaining how many delegates a local League is allotted to send to a convention.

BYLAW PROPOSAL #7:

Article X. Biennial Convention and Voting Rights.

Section 8. Record Date. The official membership count shall be determined by records of voting members as reported to the LWVUS in January of the year in which the LWVC convention is held. ~~board may fix, in advance, a record date for the determination of the members entitled to notice of any biennial convention or entitled to exercise any rights in respect of any lawful action. The record date so fixed shall be not more than 90 days nor less than ten days prior to the date of the biennial convention, nor more than 90 days prior to any other action. When a record date is so fixed, only delegate members, local League and ILO presidents, and directors of record on that date are entitled to notice, to vote, or to exercise the rights for which the record date was fixed.~~

~~If no record date is fixed by the board, the record date for determining members entitled to notice of a biennial convention shall be 90 days prior to the date of biennial convention or 90 days prior to any other action.~~

Proposed by the Bylaws Committee and recommended by the LWVC Board

Rationale: To resolve confusion in the current language about setting a record date for establishing each local League's delegate count. The proposed new language will use the membership count arising from the LWVUS's process and schedule of counting members.

BYLAW PROPOSAL #8:

Article VI. Officers

Section 2. President. The president shall preside at all meetings of the organization and of the board of directors unless the president designates someone else to preside. In the absence or disability of the treasurer, the president may sign or endorse checks, drafts, and notes. The president shall be ex-officio a member of all committees except the nominating committee and the audit committee, and shall have such usual powers of supervision and management as may pertain to the office of president and perform such other duties as may be designated by the board.

Proposed by the Bylaws Committee and recommended by the LWVC Board

Rationale: The president is excluded from membership on the audit committee if the amendment to Article IX is adopted. This is required by the California Nonprofit Integrity Act.

**BYLAWS
OF
LEAGUE OF WOMEN VOTERS OF CALIFORNIA
A CALIFORNIA NONPROFIT PUBLIC BENEFIT CORPORATION
801 12th Street, Suite 220, Sacramento, 95814**

**ARTICLE I
NAME AND OFFICE**

Section 1. Name. The name of this corporation shall be the League of Women Voters of California (hereinafter referred to as the “LWVC”). The LWVC is an integral part of the League of Women Voters of the United States (hereinafter referred to as the “LWVUS”).

Section 2. Form. The LWVC shall be a nonprofit public benefit corporation incorporated under the laws of the State of California.

Section 3. Principal Office. The principal office of the LWVC shall be maintained at such location in the State of California as may be determined by the board of directors (hereinafter referred to as the “board”). The board is granted full power and authority to change said principal office from one location to another.

**ARTICLE II
PURPOSES AND POLICY**

Section 1. Purposes. The purposes of the LWVC are to promote political responsibility through informed and active participation of citizens in government, and to act on selected governmental issues.

Section 2. Political Policy. The LWVC shall not support or oppose any political party or any candidate.

**ARTICLE III
MEMBERSHIP**

Section 1. Eligibility. Any person who subscribes to the purposes and policy of the League shall be eligible for membership.

Section 2. Classes. The LWVC shall have the following classes of members: local League members, associate local League members, LWVC members-at-large, life members, student members, delegate members, local League and inter-League organization (hereinafter also referred to as “ILO”) presidents, and directors. Directors shall constitute members within the meaning of Section 5056 of the California Nonprofit Public Benefit Corporation Law. A person may hold a membership in more than one class:

- (a) **Local League Members.** Local League members are persons who are citizens of the United States, at least 18 years of age and enrolled in local Leagues of Women Voters recognized by the LWVUS (hereinafter referred to as a “local League”).
- (b) **Associate Local League Members.** Associate local League members are all other persons enrolled in local Leagues.
- (c) **LWVC Members-at-Large.** LWVC members-at-large are persons who reside outside the area of and are not enrolled in a local League, but who pay annual dues to the LWVC in an amount determined by the board of the LWVC.
- (d) **Life Members.** Honorary life members are League members who have been members of the League for 50 years and are exempt from paying dues. Paid life members are League members who have paid a lump sum life membership payment to the LWVUS.

- (e) **Student Members.** LWVC members who are enrolled either full-or part-time in an accredited institution and who are making progress toward a degree.
- (f) **Delegate Members.** Delegate members are local League members selected by a local League to represent the local League at the LWVC's biennial convention.
- (g) **Local League and ILO Presidents.** Local League and ILO presidents are the elected presidents of local Leagues and inter-League organizations.
- (h) **Directors.** Directors are persons elected and appointed to the board of the LWVC.

Section 3. Termination of Membership. The status of members may be terminated in the manner set forth in this section.

- (a) A member may at any time voluntarily resign by delivering a written notice to the secretary. Resignation will be effective on the date and time of the receipt of such notice.
- (b) League membership automatically terminates upon the death of a member.
- (c) The board may terminate or suspend a membership, or expel or suspend such a member, for nonpayment of dues or for conduct which the board shall deem inimical to the best interests of the LWVC, including, without limitation, flagrant violation of any provision of these bylaws or failure to satisfy such membership qualifications. The board shall give the member who is the subject of the proposed action 15 days' prior notice of the proposed expulsion, suspension, or termination and the reasons therefore. The member may submit a written statement to the board regarding the proposed action not less than five days before the effective date of the proposed expulsion, suspension or termination. Prior to the effective date of the proposed expulsion, suspension, or termination, the board shall review any such statement submitted and shall determine the mitigating effect, if any, of the information contained therein on the proposed expulsion, suspension or termination. A suspended member shall not be entitled to exercise any of the voting rights set forth in these bylaws.

ARTICLE IV RECOGNITION OF LOCAL LEAGUES, MEMBER-AT-LARGE UNITS AND INTER-LEAGUE ORGANIZATIONS

Section 1. Local Leagues. Local Leagues are those Leagues within the State of California which have been recognized by the LWVUS.

Section 2. Recognition of Local Leagues. The board shall recommend to LWVUS that it recognize as a local League any group of members of the LWVC in any community within California provided the group meets qualifying standards for local Leagues as adopted by the LWVUS.

Section 3. Withdrawal of Recognition. In the event of recurring failure of a local League or ILO to meet these qualifying standards, the board may recommend to the LWVUS that it withdraw recognition from such local League. All funds held by a local League from which recognition has been withdrawn shall be paid to the LWVC. All funds held by an inter-League organization shall be prorated among member Leagues by size.

Section 4. Member-at-Large Units.

- (a) The board has the responsibility for the establishment of new Leagues. The board may authorize the establishment of member-at-large units in communities in which a group wants to establish a local League or in which the establishment of a recognized local League is not feasible. The member-at-large units shall operate within the limitations established by the LWVUS and with guidelines adopted by the board.

- (b) In the event of recurring failure to adhere to guidelines for member-at-large units or to operate within the limitations established by the LWVUS, the board may withdraw approval of the member-at-large unit. All funds held by a member-at-large unit from which approval has been withdrawn shall be paid to the LWVC.

Section 5. Inter-League Organizations.

- (a) Members enrolled in local Leagues may organize an inter-League organization in order to promote the purposes of the League and to take action on governmental matters within its jurisdiction.
- (b) Inter-League organizations must meet the qualifying standards of the LWVUS.

ARTICLE V BOARD OF DIRECTORS

Section 1. Number of Directors. The authorized number of directors shall be not more than 21. This number of directors includes the officers designated in Article VI, Section 1, who shall also serve as directors.

Section 2. Selection of Directors. Of the directors taking office following a biennial convention, at least two-thirds, including those positions held by officers, shall have been elected by a majority of those eligible to vote and voting at the biennial convention and shall take office on July 1 following said convention and serve for two years or until their successors have been elected and qualified. Up to one-third of the new board may be selected by the newly elected directors at the first meeting of the board following the biennial convention. The total number of directors on any board following a biennial convention shall not exceed 150 percent of the number elected at the biennial convention, and may not exceed the total provided for in Section 1 of this article.

Section 3. Term of Office. The elected directors shall hold office for a term of two years or until their successors have been elected or appointed and qualified. The appointed directors shall hold office concurrently with the term of the elected directors.

Section 4. Qualifications. All directors must be voting members of the LWVUS and either a local League member or LWVC member-at-large.

Section 5. Vacancies. Subject to the provision of Section 5226 of the California Nonprofit Public Benefit Corporation Law, any director may resign effective upon giving written notice to the president or the secretary or the board. Such resignation will be effective when received unless the notice specifies a later time for the effectiveness of such resignation. If the resignation is effective at a future time, a successor may be selected before such time, to take office when the resignation becomes effective.

Vacancies in the board shall be filled in the same manner as the director whose office is vacant was selected, provided that vacancies to be filled by election may be filled by a majority of the remaining directors, although less than a quorum, or by the sole remaining director. Each director so selected shall hold office until the expiration of the term of the replaced director and until a successor has been selected and qualified. A vacancy or vacancies in the board shall be deemed to exist in case of the death, resignation or removal of any director, or if the authorized number of directors is increased.

The board may declare vacant the office of a director who has been declared of unsound mind by a final order of court, or convicted of a felony, or been found by a final order or judgment of any court to have breached any duty arising under Section 5230 and following of the California Nonprofit Public Benefit Corporation Law. No reduction of the authorized number of directors shall have the effect of removing any director prior to the expiration of the directors term of office.

Section 6. Powers and Duties. Subject to the limitations of the articles of incorporation (hereinafter referred to as the "articles") and these bylaws, the activities and affairs of the LWVC shall be conducted and all corporate powers shall be exercised by or under the control of the board. The board shall plan and direct the work

necessary to carry out programs on selected governmental issues as adopted by the biennial convention. It shall accept responsibility delegated to it by the LWVUS for the organization and development of local Leagues and inter-League organizations, for the carrying out of programs, and for promotion in the local Leagues of finance programs necessary to further the work of the League as a whole.

The board may delegate the management of the activities of the LWVC to any person or persons, a management company, or committees however composed, provided that the activities and affairs of the LWVC shall be managed and all corporate powers shall be exercised under the ultimate direction of the board.

Without prejudice to such general powers, but subject to the same limitations, it is hereby expressly declared that the board shall have the following powers in addition to the other powers enumerated in these bylaws:

- (a) To select and remove all the agents and employees of the LWVC, prescribe powers and duties for them as may not be inconsistent with law, the articles, or these bylaws, fix their compensation, and require from them security for faithful service;
- (b) To conduct, manage, and control the affairs and activities of the LWVC and to make such rules and regulations therefore not inconsistent with law, the articles or these bylaws, as they may deem best;
- (c) To authorize the issuance of memberships of the LWVC from time to time, upon such terms and for such consideration as may be lawful; and
- (d) To borrow money and incur indebtedness for the purposes of the LWVC, and to cause to be executed and delivered therefore, in the corporate name, promissory notes, bonds, debentures, deeds of trust, mortgages, pledges, hypothecation, or other evidences of debt and securities therefore.

Section 7. Regular Meetings. There shall be at least five regular meetings of the board annually at such time and place as the board may determine.

Section 8. Special Meetings. Special meetings of the board for any purpose or purposes may be called at any time by the president or any five directors.

Special meetings of the board shall be held upon four days' notice by first-class mail or 48 hours' notice delivered personally or by telephone, including a voice messaging system or other system designed to record and communicate messages, telegraph, facsimile, electronic mail, or other electronic means. Such notices shall be addressed to each director at the address shown on the books of the LWVC.

Section 9. Quorum. A majority of the number of officers and directors constitutes a quorum of the board for the transaction of business, except to adjourn as provided in Section 12 of this Article V. Every act or decision done or made by a majority of the directors present at a meeting duly held at which a quorum is present shall be regarded as the act of the board, unless a greater number be required by law or by the articles, except as provided in the next sentence. A meeting at which a quorum is initially present may continue to transact business notwithstanding the withdrawal of directors, if any action taken is approved by at least a majority of the required quorum for such meeting.

Section 10. Meetings by Conference Telephone or Other Means. Any meeting, regular or special, may be held by conference telephone, electronic video screen communication, or other communications equipment. Participation in a meeting through use of conference telephone constitutes presence in person at that meeting so long as all directors participating in the meeting are able to hear one another. Participation in a meeting through use of electronic video screen communication or other communications equipment (other than conference telephone) constitutes presence in person at that meeting if all of the following apply:

- (a) Each director participating in the meeting can communicate with all of the other directors concurrently;
- (b) Each director is provided the means of participating in all matters before the board, including, without limitation, the capacity to propose, or to interpose an objection to, a specific action to be taken by the LWVC;

- (c) The LWVC adopts and implements some means of verifying 1) that all persons participating in the meeting are directors of the LWVC or are otherwise entitled to participate in the meeting, and 2) that all actions of, or votes by, the board are taken and cast only by directors and not by persons who are not directors.

Section 11. Waiver of Notice. Notice of a meeting need not be given to any director who signs a waiver of notice or a written consent to holding the meeting or an approval of the minutes thereof, whether before or after the meeting, or who attends the meeting without protesting, prior thereto or at its commencement, the lack of notice to such director. All such waivers, consents and approvals shall be filed with the corporate records or made a part of the meetings.

Section 12. Adjournment. A majority of the directors present, whether or not a quorum is present, may adjourn any directors' meeting to another time and place. Notice of the time and place of holding an adjourned meeting need not be given to absent directors if the time and place be fixed at the meeting adjourned, except as provided in the next sentence. If the meeting is adjourned for more than 24 hours, notice of any adjournment to another time or place shall be given prior to the time for the adjourned meeting to the directors who were not present at the time of the adjournment.

Section 13. Rights of Inspection. Every director shall have the absolute right at any reasonable time to inspect and copy all books, records and documents of every kind and to inspect the physical properties of the LWVC of which such person is a director.

Section 14. Committees of the Board. The board may appoint one or more committees, each consisting of two or more directors, and delegate to such committees any of the authority of the board except with respect to:

- (a) The approval of any action for which the California Nonprofit Public Benefit Corporation Law also requires approval of the members or approval of a majority of all members;
- (b) The filling of vacancies on the board or on the executive and legislative committees;
- (c) The fixing of compensation of the directors for serving on the board or any committee;
- (d) The amendment or repeal of bylaws or the adoption of new bylaws;
- (e) The amendment or repeal of any resolution of the board which by its express terms is not so amendable or repealable;
- (f) The appointment of other committees of the board or the members thereof;
- (g) The expenditure of corporate funds to support a nominee for director after there are more people nominated for director than can be elected; or
- (h) The approval of any self-dealing transaction, as such transactions are defined in Section 5233 (a) of the California Nonprofit Public Benefit Corporation Law.

Any such committee must be created, and the members thereof appointed, by resolution adopted by a majority of the authorized number of directors then in office, provided a quorum is present, and any such committee may be designated an executive committee or by such other name as the board shall specify. The board may appoint, in the same manner, alternate members of any committee who may replace any absent member at any meeting of the committee. The board shall have the power to prescribe the manner in which proceedings of any such committee shall be conducted. In the absence of any such prescription, such committee shall have the power to prescribe the manner in which its proceedings shall be conducted. Unless the board or such committee shall otherwise provide, the regular and special meetings and other actions of any such committee shall be governed by the provisions of this Article V applicable to meetings and actions of the board. Minutes shall be kept of each meeting of each committee.

Section 15. Executive Committee.

- (a) Composition. The executive committee shall be composed of the president, the executive vice president, one member of the board who shall have been nominated for appointment by the president and elected by the board, and two members of the board elected by the board. Three members shall constitute a quorum.
- (b) Duties. The executive committee shall transact emergency business between meetings of the board of directors. The proceedings of the executive committee shall be reported to the board at its next meeting for ratification.

Section 16. Fees and Compensation. Directors and members of the committees may receive such compensation, if any, for their services, and such reimbursement for expense, as may be fixed or determined by the board.

ARTICLE VI OFFICERS

Section 1. Enumeration and Election of Officers. The officers of the LWVC shall be a president, an executive vice president, a secretary and a treasurer. They shall take office on July 1 after being elected at the biennial convention and hold office for two years, or until their successors have been elected and qualified.

Section 2. President. The president shall preside at all meetings of the organization and of the board of directors unless the president designates someone else to preside. In the absence or disability of the treasurer, the president may sign or endorse checks, drafts, and notes. The president shall be ex-officio a member of all committees except the nominating committee and shall have such usual powers of supervision and management as may pertain to the office of president and perform such other duties as may be designated by the board.

Section 3. Executive Vice President. The executive vice president in the event of the absence, disability, or death of the president shall possess all the powers and perform all the duties of that office until the board of directors shall fill the vacancy. In the absence or disability of the treasurer, the executive vice president may sign or endorse checks, drafts and notes.

Section 4. Secretary. The secretary shall keep or cause to be kept, at the principal office or such other place as the board may order, a book of minutes of all meetings of the board and its committees, with the time and place of holding, whether regular or special, and, if special, how authorized, the notice thereof given, the names of

ARTICLE X BIENNIAL CONVENTION AND VOTING RIGHTS

Section 1. Place and Date. The LWVC shall hold a biennial meeting of all members by representation through elected delegates. A convention for delegate members, local League and ILO presidents, and directors shall be held biennially between April 15 and May 31 in odd-numbered years. This shall be known as the biennial convention. The time and place of the biennial convention shall be determined by the board.

Section 2. Composition. The biennial convention shall consist of:

- (a) the delegate members chosen by the local Leagues in the number provided in Section 4 of this article;
- (b) the local League and ILO presidents or alternate, in the event the president is unable to attend; and
- (c) the directors of the LWVC.

Section 3. Voting. Each delegate member, local League and ILO president, and director shall be entitled to one vote only at the biennial convention, even though attending in two or more capacities. Absentee or proxy voting shall not be permitted. Each local League president and delegate representing a local League shall be entitled to vote only if that League has met its per member payment (PMP) responsibilities. The board may make an

exception in the case of proven hardship. All elections for officers and directors must be by ballot upon the written demand made by a delegate member, local League or ILO president, or director at the biennial convention and before the voting begins. In the election of officers and directors, the candidates receiving the highest number of votes of those persons voting are elected.

Voting shall in all cases be subject to the provisions of the California Nonprofit Public Benefit Corporation Law. Cumulative voting shall not be allowed in any voting.

Section 4. Representation. The local Leagues shall be entitled to delegates (in addition to the local League presidents as provided in the section above) in proportion to their membership as of the record date of the year of the biennial convention according to the following table:

50 or less	Local League or Associate Local League Members (inclusive)	1 delegate member
51-100	Local League or Associate Local League Members (inclusive)	2 delegate members
101-150	Local League or Associate Local League Members (inclusive)	3 delegate members
151-200	Local League or Associate Local League Members (inclusive)	4 delegate members
201-250	Local League or Associate Local League Members (inclusive)	5 delegate members
251-300	Local League or Associate Local League Members (inclusive)	6 delegate members
301-350	Local League or Associate Local League Members (inclusive)	7 delegate members
351-400	Local League or Associate Local League Members (inclusive)	8 delegate members
401-450	Local League or Associate Local League Members (inclusive)	9 delegate members
451-500	Local League or Associate Local League Members (inclusive)	10 delegate members
501-550	Local League or Associate Local League Members (inclusive)	11 delegate members

And in the same manner an additional delegate member for each additional 50 local League or associate local League members or a portion thereof. The record in the LWVC of paid-up local League and associate local League members on the record date shall determine the official membership count for this purpose.

Section 5. Authorization for Action. The biennial convention shall consider and authorize for action a program, shall elect directors as described in Article V, Section 2 (four of whom shall be the officers designated in Article V, Section 1) and three members of the nominating committee, shall adopt a budget for the ensuing year, and shall transact such other business as shall be presented.

Section 6. Quorum. A quorum shall consist of a majority of the delegate members, local League and ILO presidents, and directors registered at the biennial convention, provided that not less than a majority of local Leagues are represented.

Section 7. Notice of Biennial Convention. Written notice of each biennial convention shall be given not less than 30 nor more than 90 days before the date of the biennial convention to each delegate member, local League and ILO president, and director. The president shall send a first call to the biennial convention to delegate members and local League and ILO presidents, and directors not less than 90 days prior to the opening date of the biennial convention fixed in said call. Thereafter the board may advance or postpone the opening date of the biennial convention not more than two weeks from the date fixed in the first call. A final call to the biennial convention shall be sent by the president to delegate members, local League and ILO presidents, and directors not less than 30 nor more than 90 days before the biennial convention. Both notices shall state the place, date and hour of the biennial convention. The final call shall include those matters which the board, at the time of the

mailing of the notice, intends to present for action. However, subject to the provisions of applicable law, any proper matter may be presented at the biennial convention for such action. The final call shall also include the names of all those who are nominees for director at the time the notice is sent.

All notices required by law or these bylaws may be given by any of the following methods as determined by the board:

- (a) By mailing such notice enclosed in stamped envelope addressed to the last known address of the delegate member, local League or ILO president, or director as shown by the records of the LWVC; or
- (b) By publishing such notice in the publication which is the official organ of the LWVC and by mailing a copy thereof to such member; or
- (c) By any other method provided by these bylaws or determined by the board in accordance with the applicable law.

Section 8. Record Date. The board may fix, in advance, a record date for the determination of the members entitled to notice of any biennial convention or entitled to exercise any rights in respect of any lawful action. The record date so fixed shall be not more than 90 days nor less than ten days prior to the date of the biennial convention, nor more than 90 days prior to any other action. When a record date is so fixed, only delegate members, local League and ILO presidents, and directors of record on that date are entitled to notice, to vote, or to exercise the rights for which the record date was fixed.

If no record date is fixed by the board, the record date for determining members entitled to notice of a biennial convention shall be 90 days prior to the date of biennial convention or 90 days prior to any other action.

Section 9. Inspection of Corporate Records. Subject to Sections 6330, 6331, and 6332 of the California Nonprofit Public Benefit Corporation Law, delegate members, local League and ILO presidents, and directors may do either or both of the following for a purpose reasonably related to such member's interest as a member:

- (a) Inspect and copy the record of all the names, addresses and voting rights of delegate members, local League and ILO presidents, and directors, at reasonable times, upon five business days' prior written demand upon the LWVC, which demand shall state the purpose for which the inspection rights are requested; and/or
- (b) Obtain from the secretary of the LWVC, upon written demand and tender of a reasonable charge, a list of the names, addresses, and voting rights of those members entitled to vote for the election of directors, as of the most recent record date for which it has been compiled or as of a date specified by the member subsequent to the date of demand. The demand shall state the purpose for which the list is requested. The secretary shall make the list available on or before the later of ten business days after the demand is received or after the date specified therein as the date as of which the list is to be compiled.

The LWVC may, within ten business days after receiving a demand, as set forth above in subparagraph (a) or (b) of this Section 9, deliver to the person(s) making the demand a written offer of an alternative method of achieving the purpose identified in said demand without providing access to or a copy of the list. Any rejection of the LWVC's offer shall be in writing and shall indicate the reasons the alternative proposed by the LWVC does not meet the proper purpose of the demand made pursuant to subparagraph (a) or (b) of this Section 9.

The accounting books and records and minutes of proceedings of the delegate members, local League and ILO presidents, and the board and committees of the board shall be open to inspection upon written demand on the LWVC of any delegate member, local League president, ILO president, or director at any reasonable time for a purpose reasonably related to such person's interests as a member.

Section 10. Inspection of Articles and Bylaws. The LWVC shall keep in its principal office in the State of California the original or a copy of its articles and of these bylaws as amended to date, which shall be open to inspection by delegate members, local League and ILO presidents, and directors at all reasonable times during office hours.

ARTICLE XI COUNCIL AND MEMBERSHIP MEETING IN EVEN YEARS

Section 1. Composition. A meeting of members in even-numbered years shall be held through representation in accordance with the procedures and for the purposes set forth in this Article XI. This meeting shall be known as a council. A council shall be held each even-numbered year in the interim between biennial conventions. The council shall be composed of the local League and ILO presidents as the delegate of the members of such local League and ILO, or an alternate in the event the president is unable to attend, and directors of the LWVC.

Section 2. Place, Date, Call and Notification. A meeting of the council shall be held approximately 12 months after the preceding biennial convention. The time and place of the meeting shall be determined by the directors. A formal notice of the council meeting shall be sent by the president to the local League and ILO presidents, and directors not less than 30 days nor more than 90 days before a council meeting. Such notification shall be by first class mail. Special meetings may be called in case of extreme emergency. The call shall be in the same manner as the biennial convention, but to presidents of local Leagues and ILOs, and directors only.

Section 3. Voting. Each delegate member and director shall be entitled to only one vote at council. Absentee or proxy voting shall not be permitted.

Section 4. Powers. The council shall give guidance to the board on program, budget and methods of operation.

(a) In the event of an emergency, the council may change the program of the LWVC, as defined in Article XIII, Section 2, upon the recommendation of the board of directors, a local League or ILO, using the following procedure:

- (1) At least 60 days prior to the council meeting any local League proposing a change shall submit it to the board which shall decide whether to recommend it;
- (2) No more than 60 nor less than 20 days prior to the council meeting, the board shall send to the presidents of local Leagues and ILOs all proposed changes;
- (3) Any change proposed by a local League or ILO and not recommended by the board shall first require a majority vote of the council for consideration; and
- (4) A three-fifths vote shall be required to adopt any change.

(b) The council shall adopt a budget for the fiscal year.

(c) The council shall transact such other business as may properly come before it.

Section 5. Quorum. A quorum shall consist of not less than 50 percent of the number of local League and ILO presidents plus a majority of the board of directors for the transaction of business at a council meeting.

ARTICLE XII NOMINATIONS AND ELECTIONS

Section 1. The Nominating Committee.

(a) The nominating committee shall consist of five members, two of whom shall be directors. The chair and two members who shall not be directors shall be elected by the biennial convention. Nominations for these offices shall be made by the current nominating committee. Further nominations may be made from the floor of the biennial convention. Nominating committee members shall hold office for a term of two years beginning July 1 after the biennial convention or until their successors are elected and qualified. The other members of the committee shall be appointed by the board and their term of office shall run concurrently with the term of office of the elected members.

(b) Any vacancy occurring in the nominating committee shall be filled by the board.

- (c) The name and address of the nominating committee chair shall be sent to the local League and ILO presidents. It shall be the duty of the nominating committee chair to solicit from each local League and ILO through its president, suggestions for nominations for the offices to be filled.
- (d) The nominating committee shall send nomination guidelines to all local Leagues and ILO presidents by February 1 of the year following the biennial convention.

Section 2. Suggestions by Members. Any LWVC member may send suggestions to the nominating committee.

Section 3. Report of the Nominating Committee and Nominations from the Floor. The report of the nominating committee of its nominations for officers, directors, and the chair and two members of the succeeding nominating committee shall be sent to local Leagues and ILOs one month before date of the biennial convention. The report of the nominating committee shall be presented to the biennial convention on the first day of the biennial convention. Immediately following the presentation of this report, nominations may be made from the floor by any member of the biennial convention, provided that the consent of the nominee shall have been secured.

Section 4. Elections. The election committee appointed by the president on the first day of the biennial convention shall be in charge of the election. The election shall be by ballot, except that if there is but one nominee for each office, it shall be by voice vote. A majority vote of those present and qualified to vote and voting shall constitute an election.

ARTICLE XIII PROGRAM

Section 1. Principles. The governmental Principles as adopted by the national convention, and supported by the League as a whole, constitute the authorization for the adoption of Program.

Section 2. Program. The Program of the LWVC shall consist of:

- (a) action to implement the Principles, and
- (b) those governmental issues chosen for concerted study and action.

Section 3. Biennial Convention Action. The biennial convention shall act upon the program using the following procedures:

- (a) Local League and ILO boards may make recommendations for a program to the board by a date, set by the board, that falls within the four months prior to biennial convention.
- (b) The board shall consider the recommendations and shall formulate a proposed program which shall be submitted to the local League and ILO boards of directors at least one month prior to the biennial convention, together with a list of not-recommended items.
- (c) A majority of those present and voting shall be required for the adoption of the program proposed by the board; and
- (d) Any recommendations for the program submitted to the board by the deadline set by the board prior to the biennial convention, but not proposed by the board, may be adopted by the biennial convention, provided consideration is ordered by a majority vote and on a following day the proposal for adoptions receives a three-fifths vote.

Section 4. Council Action. The Council may change the program as provided in Article XI.

Section 5. Member Action. Members may act in the name of the LWVC only when authorized to do so by the board.

Section 6. Local League and Inter-League Organization Action. Local Leagues and ILOs may take action on state governmental matters only when authorized by the LWVC board. Local Leagues and ILOs may act only in conformity with, or not contrary to, the position taken by the LWVC.

ARTICLE XIV NATIONAL CONVENTION AND COUNCIL

Section 1. National Convention. The board, at a meeting, shall elect delegates to the national convention in the number allowed the LWVC under the provisions of the bylaws of the LWWUS.

Section 2. National Council. The board shall elect delegates to the meeting of the council of the LWWUS at a meeting preceding such council meeting in the number allowed the LWVC under provisions of the bylaws of the LWWUS.

ARTICLE XV CONFERENCES AND AREA MEETINGS

Such regional conferences and area meetings as may be deemed necessary shall be called by the board or on the written request of five local Leagues and ILOs.

ARTICLE XVI PARLIAMENTARY AUTHORITY

The rules contained in Robert's Rules of Order, Newly Revised, shall govern the LWVC in all cases to which they are applicable and in which they are not inconsistent with these bylaws.

ARTICLE XVII AMENDMENTS

Section 1. These bylaws may be amended at any biennial convention by a two-thirds vote using the following procedure:

- (a) Proposal for bylaw amendments shall be submitted by any local League or ILO board of directors to the board no later than December 15, prior to a biennial convention;
- (b) All such proposed amendments together with the recommendations of the board shall be sent first class mail by the board to the presidents of local Leagues and ILOs not less than 30 days prior to the biennial convention; and
- (c) The presidents of the local Leagues shall notify the members of their respective Leagues of the proposed amendments. The failure of a local League president to give such notice or failure of any member to receive such notice shall not invalidate the amendments to the bylaws.

Section 2. When required by law, these bylaws may be amended by the board of directors subject to ratification at a subsequent biennial convention.

Adopted by the April 1981 Convention

Amended: April 1983; April 1985; May 1987; April 1989; April 1991; April 1993; May 1995; April 1997; May 2001; May 2003, May 2005

PRECONVENTION ACTIVITIES

Please come early and attend one or more of these special activities. Pre-registration is required.

Thursday, May 17, 2007

- 1:00 p.m. - 5:00 p.m. **Homeowner Association Election Training:** Has your League been approached about being an Inspector of Election for a homeowner association? Do you wonder what the new law really means? This half-day workshop will help answer your questions. We will discuss the origins of the law, its details, and pitfalls to watch out for. Hopefully, we will also have some testimonials from local Leagues that have already acted in this capacity.
- 1:00 p.m. - 4:00 p.m. **Field Trip to Kern County Water Agency:** An opportunity to explore the Kern County Water Agency's underground storage facilities (known as "2800 Acres") that store much of Los Angeles County's drinking water. The three-hour tour includes a snack.
- 6:00 p.m. - 8:00 p.m. **Smart Voter Dinner:** Join the Smart Voter team as we celebrate the continued success of our award-winning voter service project with dinner at the hotel. Kern County Registrar, Sandra Brockman, has been invited to speak.

WORKSHOPS

Workshops provide an opportunity for in-depth exploration of League management and program issues that are important to League members. While there are two sessions that include three possible tracks, each session is an independent module.

SESSION I

FRIDAY, MAY 18, 2007 — 3:30 p.m.–5:00 p.m.

Choose 1

A. Follow the Money

Part I: Educating the Community

California has massive infrastructure needs and a budget that can't keep up. Come to this workshop and find out how the two relate. You will leave with a lot of knowledge. More practically, you will get two presentations on the budget and infrastructure that you can use to educate your community. If you have ever wondered what to do with your speakers bureau between elections, this is it. Hear the presentations; get all the material. Then go home and start talking to the Chamber of Commerce, Rotary, Kiwanis and other business, professional and civic groups.

Presenters:

Chris Carson, Government Director, LWVC
Representative, Next Ten

B. Connecting with Communities:

Part I: Using E-tools and Video Technology to Reach Your Community

Change and growth are occurring faster than ever, and who is better than the League to guide busy voters toward sources of convenient and trusted information? From tips on customizing your Web site, to managing list serves and e-mail lists, to Web video streaming – our technology gurus can help you to help others. You'll see and hear from those using video technology to successfully inform and educate, and be guided on a virtual tour through the portals of LEW, Easy Voter Guide and Smart Voter to discover how these have evolved into the most user-friendly voter service tools around.

Presenters:

Lisa Bohannon, LWV of South San Mateo
Kathleen Weisenberg, LWV of South San Mateo
Frances Talbott-White, LWV of Los Angeles County
ILO
Carol Watts, Webmaster, LWVC

C. League Administration

Part I: Alternative Board Structures

How to develop effective alternative structures to help your board operate with fewer members. What other Leagues have done to sustain themselves—getting “lean and mean” successfully.

Presenters:

Bev King, Member Services Director, LWVC
Kate Quick, Communications Director, LWVC

D. Turning Our Communities Green

Strategies to encourage local communities to make wiser use of our natural resources. The emphasis will be on reducing greenhouse gas emissions and local water use. Consideration of smart growth, social equity and more efficient use of our resources.

Presenters:

Jackalynne Pfannenstiel, Chair, California Energy Commission
Mary Ann Dickinson, Executive Director, California Urban Water Conservation Council
Patricia Wiggins, Senator, State of California
Stephanie Sarver, LWV of North and Central San Mateo County

E. The National Membership Recruitment Initiative

Learn what you can do to build your League and recruit new members. Since Sept. 2006, the Oakland League has been one of five pilot Leagues nationwide working intensively with the LWVUS staff and Spitfire Strategies consultants to increase our membership. What have we learned? What strategies are working for us? What is working for the other four Leagues?

Sponsors:

LWV of Oakland
LWV of the United States

Presenters:

Helen Hutchison, President, LWV of Oakland
Kelly McFarland Stratman, Senior Manager of State and Local League Relations

SESSION 2

SATURDAY, MAY 19, 2007 — 3:30 p.m.–5:00 p.m.

Choose 1

F. Follow the Money

Part II: Local Responses

City, county and state agencies are lined up for a piece of the 2006 bond “pie.” Speakers will share insight on which projects are in the queue, where, and what local action can be taken.

Presenters:

Gary Patton, Executive Director of the Planning and Conservation League

Linda Craig, President of the LWV of the Bay Area ILO

G. Connecting with Communities:

Part II Making the Most of Our Voter Education Tools

Education and outreach to voters during election time is pivotal to the success of local Leagues year-round. By connecting with new and different communities, your League can expand its membership, and increase the effectiveness of your voter service efforts. Hear from those who successfully utilize their speaker’s bureaus, Pros & Cons presentations, the Easy Voter Guide and the Web to connect with community groups and to develop new partnerships – including reps from local Leagues who have created their own versions of these publications and tools for use in voter education.

Presenters:

Carol Souza-Cole, Easy Voter Guide Consultant, LWVC

Sharon Wallace, Voter Service Director, LWVC
Helen Hutchison, LWV Oakland

H. League Administration

Part II: Managing the Change

Practical methods and techniques to handle the anxiety, fear and resistance resulting from introducing alternate board structures or other changes. You will learn the principles and key actions for managing change in your League.

Presenters:

Bev King, Member Services Director, LWVC
Kate Quick, Communications Director, LWVC
Chris Carson, Government Director, LWVC

I. Abolishing the Death Penalty

In 2006 the LWV adopted a national position supporting abolition of the death penalty. This workshop will present background information on the state of the death penalty in California and long- and short-term strategies for abolishing it. While the ultimate goal has to be a ballot measure to overturn Prop. 7 (1978) which reinstated the death penalty in California, immediate action to reduce the use of the death penalty is needed in key counties in California. Ms. Minsker will discuss strategies being developed by the ACLU of Northern California based on recent research and developments. She will also describe the work of The California Commission on the Fair Administration of Justice which is to complete its work in December 2007.

Sponsor:

LWV of Oakland

Presenter:

Natasha Minsker, Death Penalty Policy Director of the ACLU of Northern California

J. Pros and Cons of California's Proposed Legislation for Health System Reform

2007, the year of health care reform: the forces that are driving it, and what could be at stake for Californians. Join us as we explore these questions. What are the political prospects for substantive, systemic change in the state’s health care finance? What drives political decision-making on health care issues in the legislature and by special interests and political players in California? How are the interests and interaction of the business community, insurance industry, consumers, advocates, health care providers, elected officials, Labor and the federal government and the relative political power likely to affect California’s health system? What are the key policy issues that will be raised by the various health care proposals? What are the questions that need to be answered? What do these health care proposals mean for low- and middle-income Californians?:

Presenters:

John Miller, Consultant, Senate Appropriations Committee

David Powell, Research Director, California Budget Project

CAUCUS SCHEDULE

Friday, May 18 7:00 – 8:30 a.m. Saturday, May 19 7:00 – 8:30 a.m. 9:30 – 11:00 p.m.	<p style="text-align: center;">Public Education</p> <p>Making reform and funding public education an issue for advocacy and education. <i>Sponsor:</i> LWV of Pasadena Area, LWV of Fresno, and Palo Alto <i>Contact:</i> Betty Sandford, 626-358-0619, bsandford@earthlink.net Francine Farber, 559-226-5455, fmfarber@hotmail.com Nancy Rogers, 650-321-0270, nansr@comcast.net</p>
Friday, May 18 8:30 – 11:00 p.m.	<p style="text-align: center;">Environmental Concerns in California</p> <p>Please join us as we continue the discussion of issues raised at the “Turning our Communities Green” workshop and explore other concerns. <i>Sponsor:</i> LWVC Energy Committee <i>Speaker:</i> Patricia Wiggins, Senator, State of California <i>Contact:</i> Jane Turnbull, 650-948-1753, jaturnbu@ix.netcom.com</p>
Friday, May 18 8:30 – 11:00 p.m. Saturday, May 19 7:00 – 8:30 a.m.	<p style="text-align: center;">The New Study Process: Two Steps Forward or One Giant Step Back?</p> <p>Opportunity to discuss the impact of new study process with a focus on the future effectiveness of the League resulting from lengthening the study timeframes and other changes. <i>Sponsors:</i> LWV San Luis Obispo County and LWV Ventura County <i>Contact:</i> Ann Garfinkel, 805-528-5004, ann.garfinkel@sbcglobal.net</p>
Friday, May 18 8:30 – 11:00 p.m.	<p style="text-align: center;">Health Care Reform: Planning To Win</p> <p>Strategies to win single payer health care in California (SB840) <i>Sponsor:</i> LWVC Health Care Committee <i>Contact:</i> Barbara Storey, 619-231-8231, bs_lwv004@cox.net</p>
Friday, May 18 8:30 – 11:00 p.m.	<p style="text-align: center;">MTAs Meet-Up</p> <p>Join with Management Training Advisors from throughout California to discuss the current MTA program. <i>Sponsor:</i> LWVC <i>Contact:</i> Beverly King, 805-687-1124, members@lwvc.org</p>
Saturday, May 19 7:00 – 8:30 a.m. 9:30 – 11:00 p.m.	<p style="text-align: center;">Updating the 20 Year Old Redistricting Position</p> <p>Let’s provide the independent commission with options to drawing only single member districts that have excluded 40-60% of voters. Voters are counting on us to make recommendation via our positions that will provide them with the representation and accountability in government. See a map of California with 16 superdistricts and a demonstration of Instant Runoff Voting. <i>Sponsor:</i> LWV of El Dorado County <i>Contact:</i> Paula Lee, 530-644-8760, paula.lee@comcast.net</p>
Saturday, May 19 9:30 – 11:00 p.m.	<p style="text-align: center;">Moving to Regional Leagues</p> <p>Many of the issues League is now addressing are regional. Whether it’s water, air quality, transportation, housing, school construction, climate change, the proposed solutions are at the regional level. We need a plan – or structure – that will help us take effective action. Come give us your input and ideas on how we can coordinate action to make League advocacy more effective. If you want to see the League make difference in remaking California, join us. <i>Sponsor:</i> Chris Carson, Government Director, LWVC Charolette Fox, Natural Resources Director, LWVC <i>Contact:</i> Chris Carson, 818-840-0417</p>

Caucuses may be held at any time when plenary session is **in recess** if the meeting rooms are not otherwise scheduled. Caucus rooms were still available at the time of printing of the Workbook. To schedule a caucus time, please use the form that was included in the registration kit or go to www.ca.lwv.org/lwvc/aboutlwvc/convention/reg_caucus.pdf to print out a form.

CONVENTION SPEAKERS

Friday Luncheon

Noel Perry, Next Ten

Noel Perry is the Founder and Managing Director of Baccharis Capital, Inc., a private venture capital firm, started in 1991, located in Menlo Park, CA. The company's focus is on early stage investments in educational software, educational toys, organic food, health, and other consumer products. Successful investments in these industries include Earth's Best, Westbrae Natural, LeapFrog, Wild Planet Toys, Prism Radio, Edmark, and Care2.com. Mr. Perry has served on many for-profit and nonprofit boards. He is a member of the Social Venture Network and Investors' Circle. Mr. Perry built water tanks and pipe lines in Yemen for two years as a Peace Corps volunteer. As an artist his focus is on painting.

Mr. Perry's desire to improve our communities (local, national and international), particularly California, has lead to an involvement in, and formation of several organizations. He is the founder of many organizations including NextTen, 100 Families Oakland, Conservation International, and Oak Trees on Canada Road. He is a Board of Trustees Member, and Executive Committee Member for California College of the Arts, an Advisory Board Member for Santa Clara University Markkula Center for Applied Ethics, and a Trustee for The Nueva School of which he is a former Chairman.

Mr. Perry holds a B.A. from the University of Rhode Island, an M.B.A. from George Washington University and is a Chartered Financial Analyst (C.F.A.)

Saturday Luncheon

Debra Bowen, Secretary of State, California

Debra Bowen was elected to be California's 30th Secretary of State on November 7, 2006, making her only the sixth woman elected to a statewide constitutional office since California was admitted to the Union in 1850.

Born in Rockford, Illinois, Bowen graduated from Michigan State University in 1976 and earned her law degree from the University of Virginia in 1979. In 1984, she started her own California law firm specializing in small business start-ups, tax law, land use, and environmental issues. Her long history of community activism began in the 1980's when she became involved with her local Neighborhood Watch program. Bowen was elected to represent the 53rd Assembly District in 1992 and served three two-year terms before being elected to represent the 28th Senate District in 1998. Bowen served two four-year terms in the Senate before she was elected as California's Secretary of State.

During her time in the Legislature, Secretary of State Bowen focused her attention on California's electoral process, open government, protection of privacy, the consumer, vulnerable populations and the environment.

Saturday Banquet

Dolores C. Huerta

Co-founder and First Vice President Emeritus of the United Farm Workers of America, AFL-CIO, President of the Dolores Huerta Foundation

Dolores Huerta, co-founder with César Chávez of the United Farm Workers, is best known for her activism on behalf of farm workers, especially during the great grape boycott of the late 1960s, which

led to contracts between the growers and the UFW and eventually to the UFW's right to collective bargaining.

She currently heads the Dolores Huerta Foundation, whose mission is to establish Communities of Conscience focusing on community organizing and leadership training in low-income under-represented communities with an emphasis on women and youth.

Dolores funded this nonprofit with a 1991 \$825,000 out-of-court settlement after San Francisco police clubbed her during a peaceful demonstration in 1988 outside a fundraiser for George H. W. Bush. She was passing out literature on the danger of pesticides for farm workers. Dolores' internal injuries included six broken ribs and a spleen so damaged as to require surgical removal.

Of particular interest to League members, is Dolores' dedication to promoting women to leadership roles. Although she had very early made bringing women into the AFW a personal project, she came to the women's movement late, principally through Gloria Steinem. Dolores soon realized that opponents of the farm workers were the same adversaries of the women's movement. Dolores was an early member of NOW and one of the founders of the Feminist Majority Foundation. She has spoken at rallies and marched on behalf of the women's movement.

As an advocate for farm workers rights, Dolores has been arrested twenty-four times for non-violent peaceful union activities. In 1984, the California state senate bestowed upon her the Outstanding Labor Leader Award. In 1993, Dolores was inducted into the Nation Women's Hall of Fame. That same year she received the American Civil Liberties Union (ACLU) Roger Baldwin Medal of Liberty Award, the Eugene V. Debs Foundation Outstanding American Award, and the Ellis Island Medal of Freedom Award. She is also the recipient of the Consumers' Union Trumpeter's Award. In 1998, she was one of the three Ms. Magazine's "Women of the Year" and the Ladies Home Journal's "100 Most Important Women of the 20th Century." In 1998, Dolores received the Eleanor Roosevelt Award from President Clinton. On December 8, 2002 she received the Nation/Puffin Award for creative citizenship.

RESOLUTION TO EXPRESS THE WILL OF THE CONVENTION

- In preparing your resolution, remember that the “whereas” clauses are the preamble, and there should not be more of them than are strictly necessary. The “resolved” clauses are the resolution and each clause should state a distinct and separate action to be taken. If there is only one action to be taken, only one “resolved” clause is needed.
- Write your proposed resolution on this form (a second is needed) or staple it to this sheet. Remember to make two additional copies.
- Deliver in triplicate to the LWVC secretary as early as possible, and no later than Saturday, May 19, at 3:30 p.m., following the close of the afternoon plenary session.
- The resolutions committee will meet after the banquet on Saturday, and at 7:00 a.m. on Sunday. **SPONSORS AND INTERESTED DELEGATES MAY ATTEND.**
- Resolutions, along with findings of the resolutions committee, will be available for pickup at the podium 15 minutes prior to the start of the morning session on Sunday, May 20. The resolutions committee chair will deliver your resolution to the viewgraph table.
- You will present your motion from any microphone. You will be given two minutes. If there are many resolutions, then each presenter’s time may be limited to one minute.

NAME _____ LEAGUE _____ HOTEL ROOM# _____
SECOND _____ LEAGUE _____ HOTEL ROOM# _____

PROPOSED RESOLUTION:

Format:

Whereas,.....;

Whereas,.....; (as many whereas clauses as needed)

Whereas,.....; therefore, be it

Resolved, That.....;

Resolved, That.....; and

Resolved, That.....

